



2016 FY Consolidated Results

March 24, 2017



A strong base for future growth



November 7th a listed independent company

- Demerger from Snam completed
- Listed on the Milan Stock Exchange in the FTSE Mib Index
- Corporate Governance aligned with best practice

New Financial Structure

- Credit Rating: Moody's Baa1 and Fitch BBB+
- €4.3 bn total committed banking facilities
- Snam intercompany debt fully repaid
- EMTN Program for a total amount up to €2.8 bn

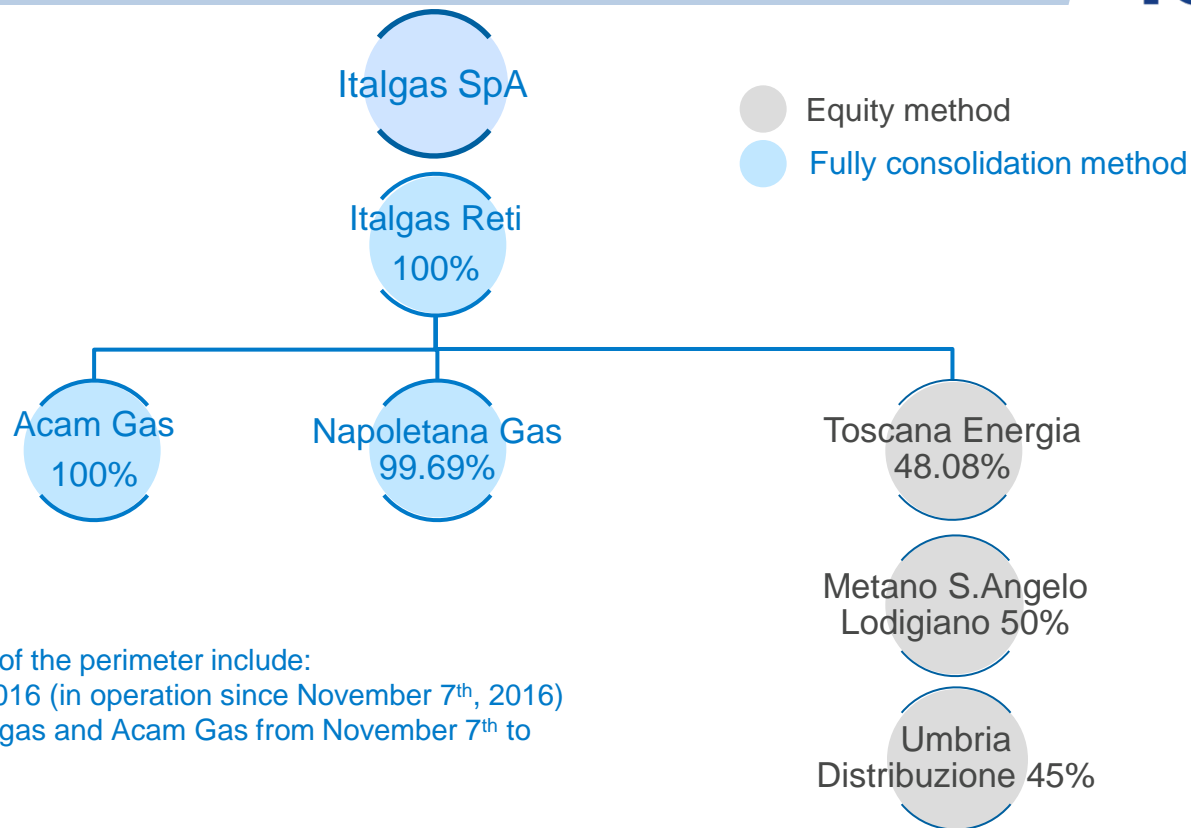
New regulation

- WACC distribution from 6.9% to 6.1%
- metering from 7.2% to 6.6%
- WACC Regulatory period extended to 6 years with mid term review
- Clear and transparent methodology for mid term WACC review

Tenders for ATEMs

- Rules & criteria for concession award set
- 19 tenders published by end of December 2016
- January 2017: First tender offer delivered

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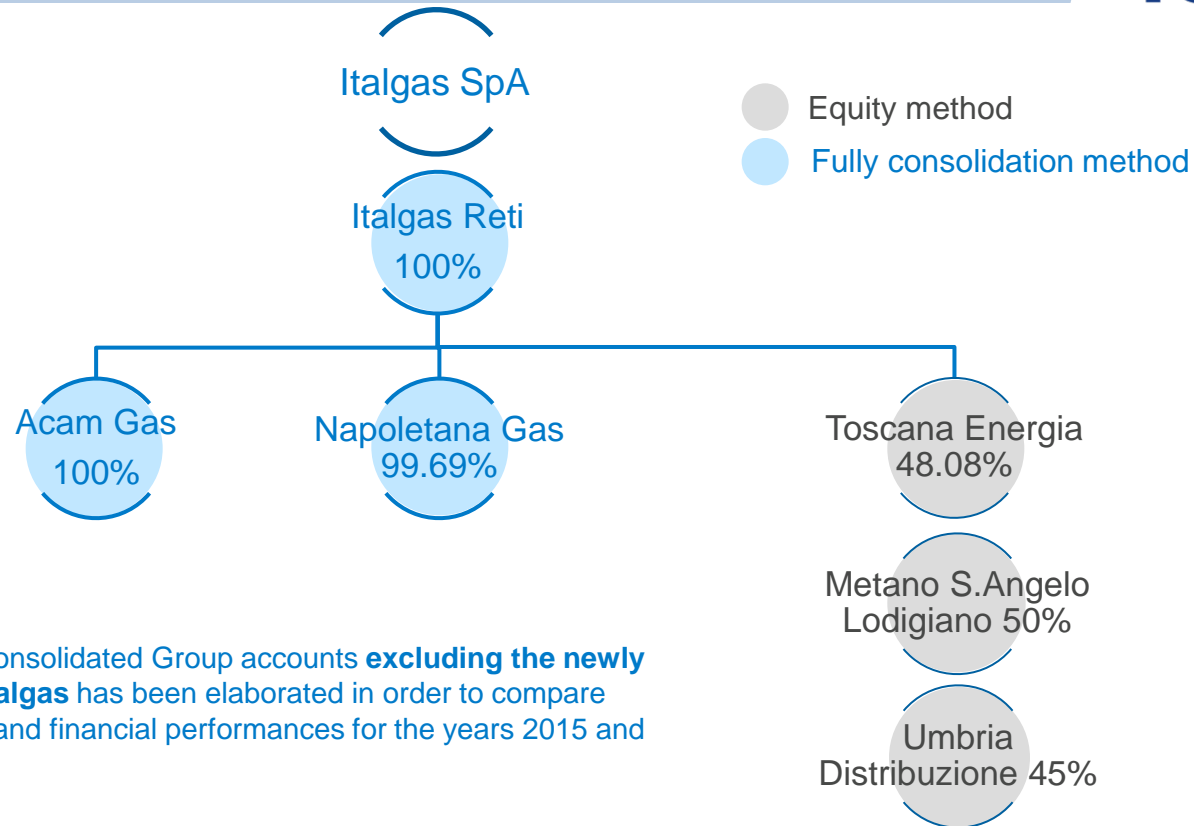


The consolidated results of the perimeter include:

- Italgas since June 1st, 2016 (in operation since November 7th, 2016)
- Italgas Reti, Napoletanagas and Acam Gas from November 7th to December 31st, 2016

Consolidated 'Distribution' Accounts

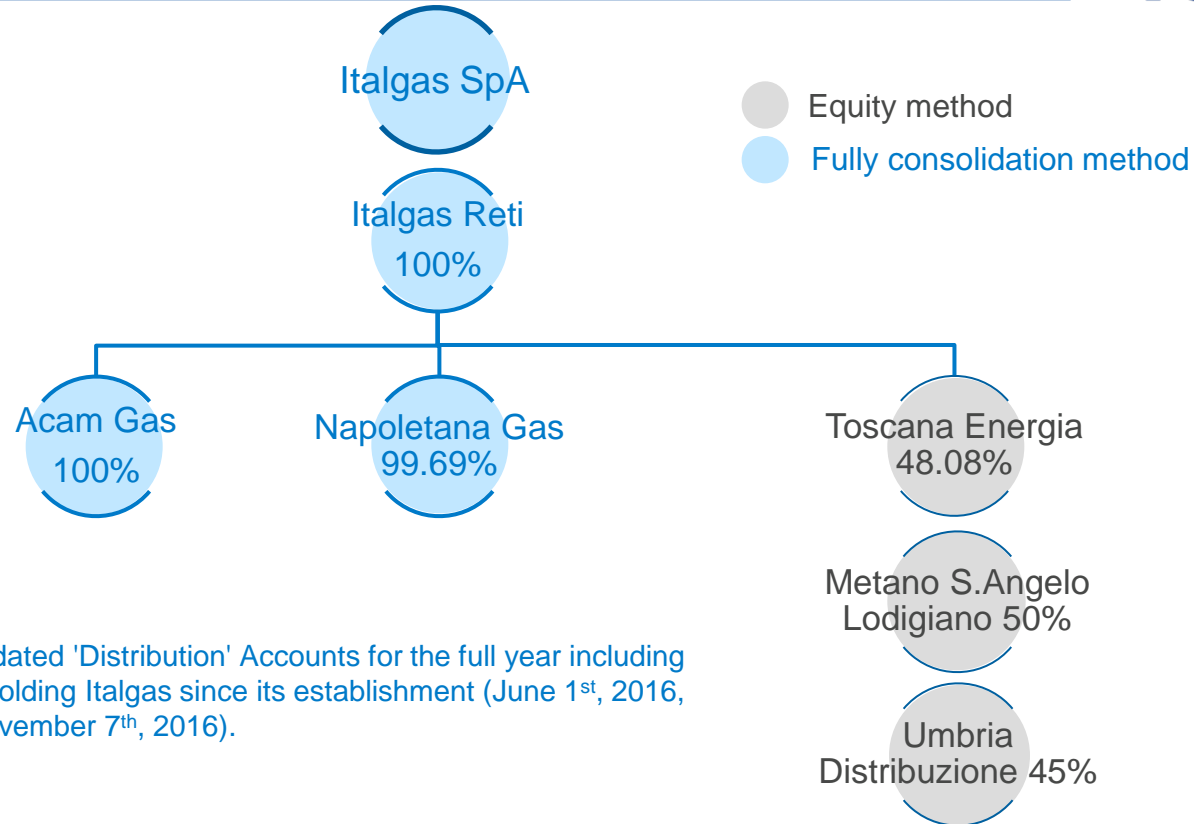
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A representation of the consolidated Group accounts **excluding the newly incorporated holding Italgas** has been elaborated in order to compare operational, economical and financial performances for the years 2015 and 2016.

'Pro-Forma' Consolidated Accounts

3



It represents the Consolidated 'Distribution' Accounts for the full year including the newly incorporated Holding Italgas since its establishment (June 1st, 2016, but in operation since November 7th, 2016).

2016 Sound financial performance*

3

- Revenue **€1,079** mln
- Adj. EBITDA **€685** mln
Adj. EBITDA Margin ~ 64%
- Adj. EBIT **€359** mln
Adj. Ebit/RAB ~ 6.3%
- Adj. Net Profit **€221** mln

**A resilient base
to build up**

- Adj. Operating cash flow **€499** mln
- Capex **€378** mln
- Consolidated net debt **€3,618** mln

**Strong cash flow
to fuel growth and support
sustainable dividend policy**

1

[€ mln]	2016
Revenues	196
Operating expenses	- 90
EBITDA	106
Depreciation & amortisation	- 77
EBIT	29
<i>EBIT adjusted</i>	52
Net interest income (expenses)	- 123
Net income from associates	3
EBT	- 91
Income taxes	19
NET PROFIT	- 72
<i>NET PROFIT adjusted</i>	30

The *Net Profit adjusted* benefits of the contribution of the distribution business from November 7th which partially offsets:

- Non recurring financial charges determined by the reimbursement to Snam at market value of the Italgas Reti financing (€ 119 mln)
- Non recurring costs determined by the demerger (€ 8 mln)
- Provisions for severance plan (€ 15 mln)

Consolidated 'Distribution' Accounts: Income Statement

2

[€ mn]	2015	2016	Change
Revenues	1,098	1,080	- 18
Operating expenses	- 356	- 407	- 51
EBITDA	742	673	- 69
Depreciation & amortisation	- 273	- 326	- 53
EBIT	469	347	- 122
<i>EBIT adjusted</i>	509	362	- 147
Net interest income (expenses)	- 48	- 165	- 117
Net income from associates	29	20	- 9
EBT	450	202	- 248
Income taxes	- 110	- 73	+37
NET PROFIT	340	129	- 211
<i>Net Profit Adjusted</i>	345	226	- 119

Consolidated 'Distribution' Accounts: Revenues

2

[€ mn]	2015	2016	Change
Regulated revenues	1,071	1,052	- 19
Distribution	1,023	975	-48
Tariff contribution for meters replacement	4	29	+25
Other distribution revenues	44	48	+4
Other revenues	27	28	+1
TOTAL REVENUES *	1,098	1,080	- 18

* Revenues include in 2016 €9 mln (€8 mln 2015) related to pass through components.

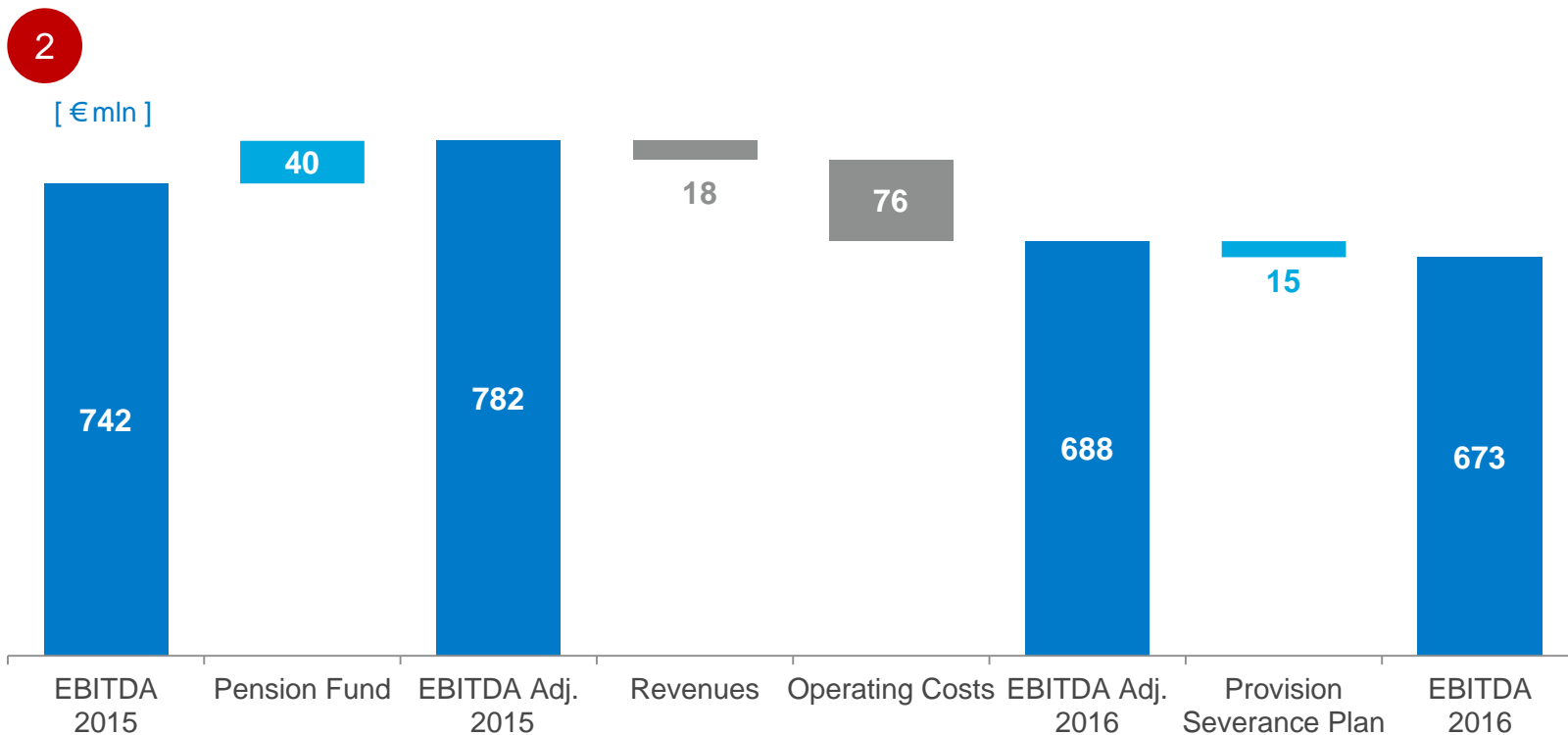
Consolidated 'Distribution' Accounts: Opex

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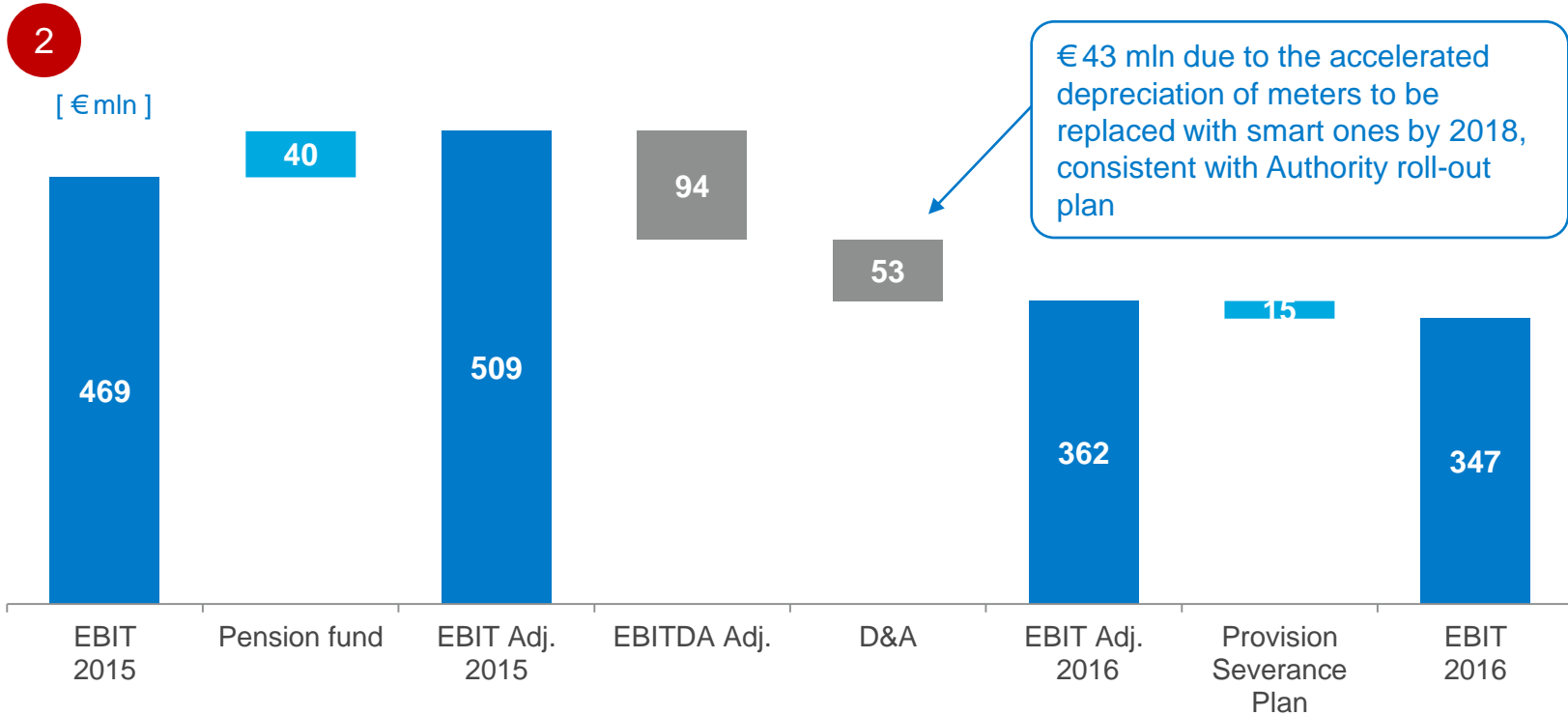
[€ mln]	2015	2016	Change
Regulated activities	338	383	+45
Controllable fixed costs	223	243	+20
<i>Net Labour cost</i>	107	117	+10
<i>Net external cost</i>	116	126	+10
Variable costs	7	8	+1
Other costs (*)	108	132	+24
<i>of which Concession fees</i>	55	52	-3
Non regulated activities	18	24	+6
TOTAL COSTS	356	407	+51
Special Items	40	15	- 25
TOTAL COSTS adjusted	316	392	+76

(*) Costs include in 2016 €9 mln (€8 mln 2015) related to pass through components.

Distribution EBITDA Analysis

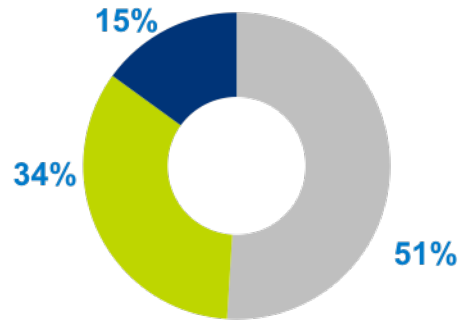


Distribution EBIT Analysis



Consistently capex delivery

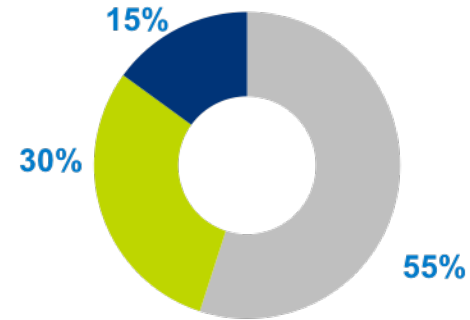
2015
€393 mln



- Network
- Metering
- Other

522.000 smart meters installed

2016
€378 mln

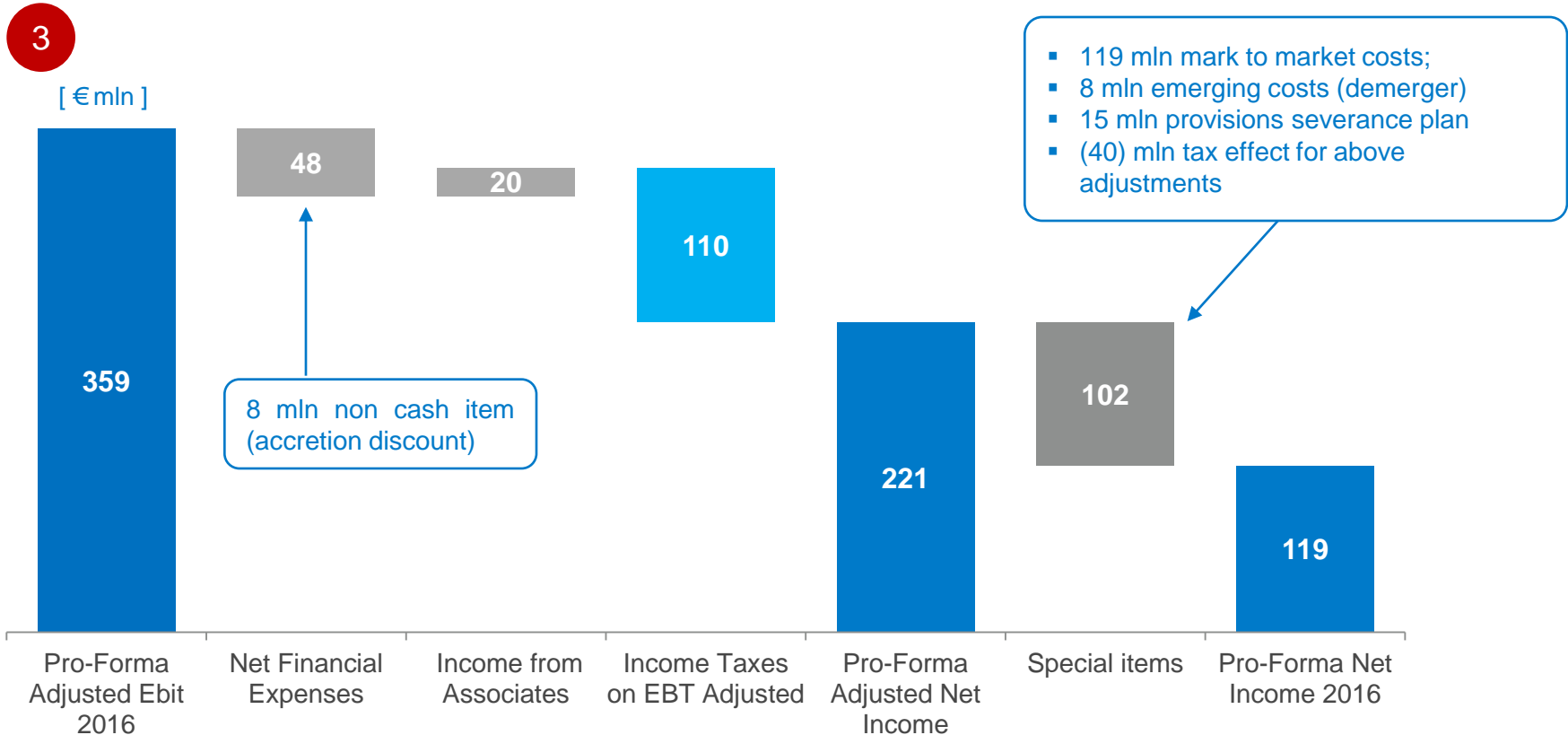


575.000 smart meters installed

'Pro-Forma' Consolidated Accounts vs Consolidated 'Distribution' Accounts

	3 [€ mln]	2015 Distribution	2 2016 Distribution	3 2016 Pro-Forma	Δ 2016
Revenues		1,098	1,080	1,079	- 1
Operating expenses		- 356	- 407	- 417	- 10
EBITDA		742	673	662	- 11
<i>EBITDA adjusted</i>		<i>782</i>	<i>688</i>	<i>685</i>	<i>- 3</i>
Depreciation & amortisation		- 273	- 326	- 326	-
EBIT		469	347	336	- 11
<i>EBIT adjusted</i>		<i>509</i>	<i>362</i>	<i>359</i>	<i>- 3</i>
Net interest income (expenses)		- 48	- 165	- 167	- 2
Net income from associates		29	20	20	-
EBT		450	202	189	- 13
Income taxes		- 110	- 73	- 70	3
NET PROFIT		340	129	119	- 10
<i>Net Profit Adjusted</i>		<i>345</i>	<i>226</i>	<i>221</i>	<i>- 5</i>

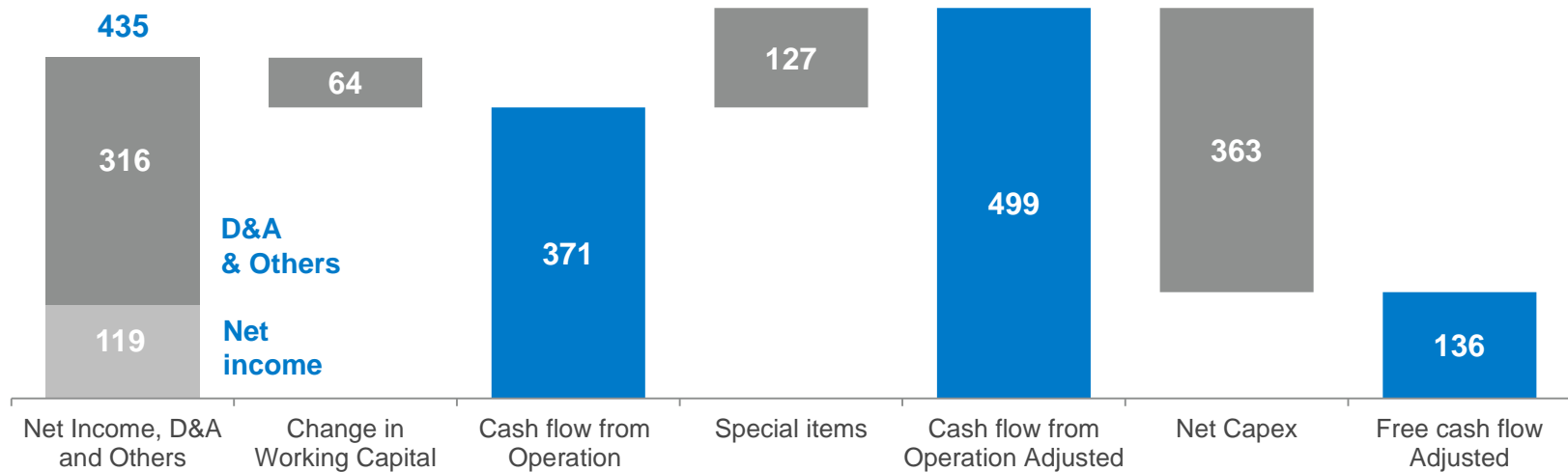
'2016 Pro-Forma' Consolidated Net Income



Free Cash Flow Adjusted Pro-Forma

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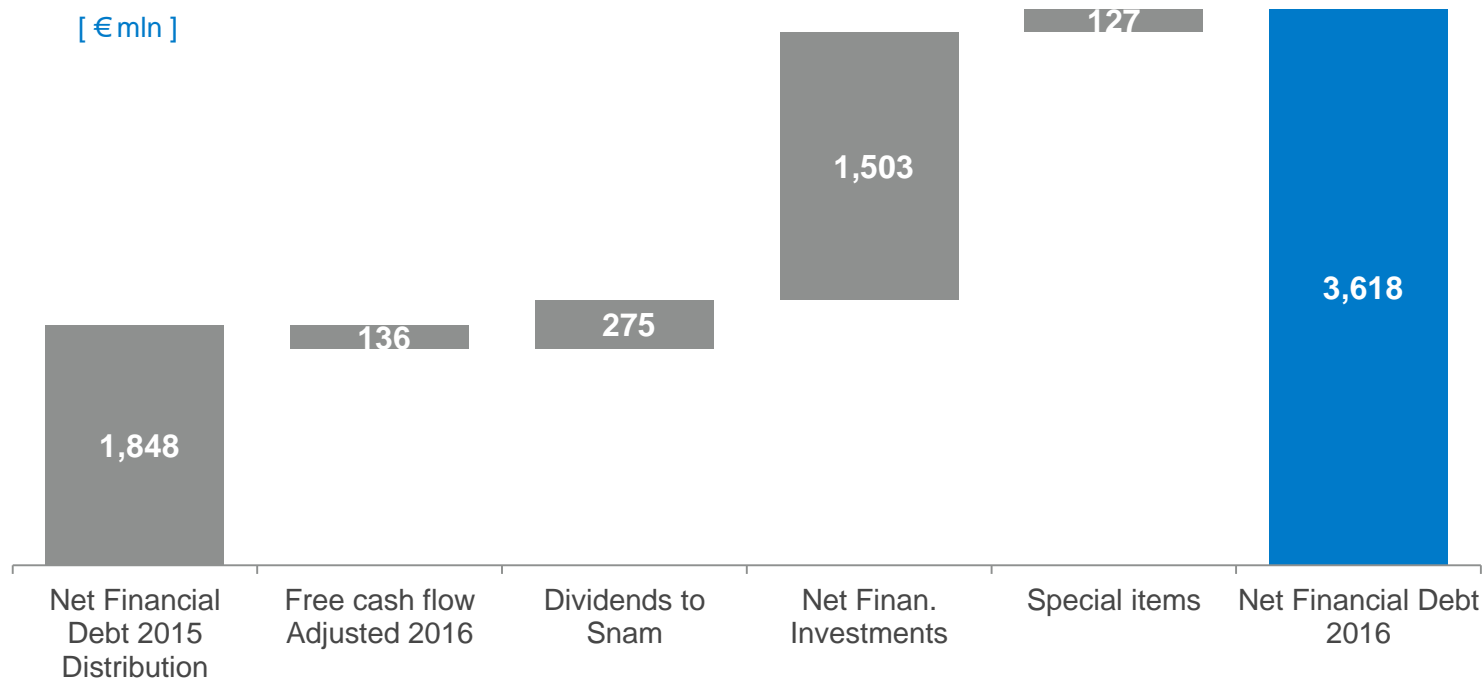
[€mln]



2016 Consolidated Net Financial Debt

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[€mln]



Remarkable financial actions in 2016...



End of October

- €3.9bn financial agreements including €2.3bn bridge to bond signed with 11 major international banks
- €0.4bn obtained through a deed of assumption of EIB loans previously granted to SNAM

November 7th/8th

- Demerger from Snam and FTSE MIB listing completed
- Moody's (Baa1, stable outlook)* and Fitch (BBB+, stable outlook) definitive rating assignment

November 18th

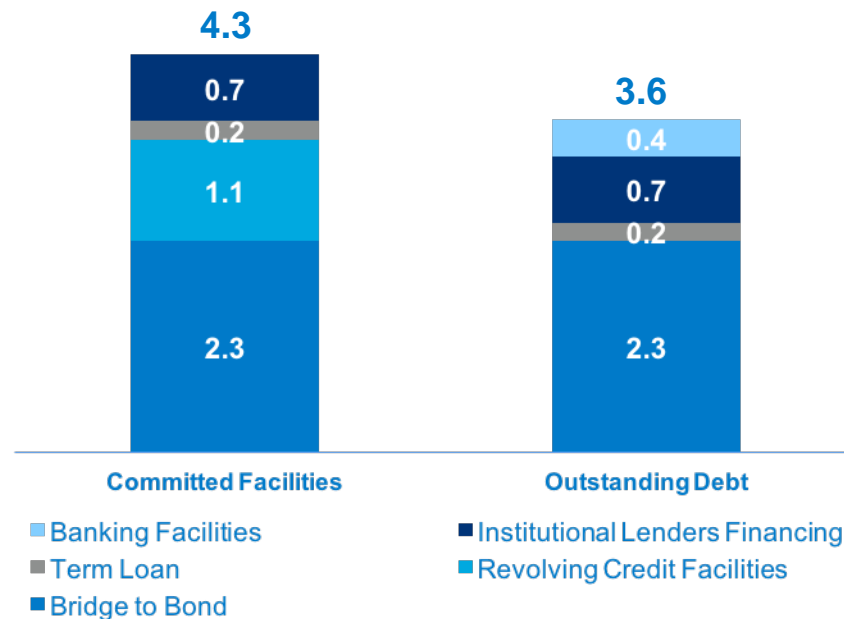
- €2.8bn EMTN program establishment

November 29th

- European Investment Bank €300mn loan agreement ('smart metering')

Italgas Financial Structure

As of December 31st, 2016
Euro bn



* Following the outlook change on the Italian Government's long-term rating from stable to negative, Moody's has revised the outlook on Italgas long-term rating from stable to negative.

Recent Developments

- January 19th: debut dual-tranche Bond issue
Euro 750mn 0.5% January 2022 (5Y)
Euro 750mn 1.625% January 2027 (10Y)
- March 14th: Bond issue, **Euro 650mn 1.125% March 2024 (7Y)**

Debt Structure

Targets achieved

- Debt structure consistent with (i) regulatory profile, (ii) limited exposure to interest rate, (iii) protect financial outperformance
Bond issues average maturity more than 7 years
average fixed rate debt is ~ 60%
medium-long term debt is ~ 80%
- Appropriate mix of funding sources
- Flexible debt capital structure to manage financial needs related to tender opportunities

Financial strategy presented to the market is well on track
Cost of debt secured in line with guidance

Balance Sheet



[€ mln]	Distribution 2015	Distribution 2016	Consolidated 2016
Net invested capital	4,572	4,671	4,682
Fixed capital	4,761	4,793	4,793
Tangible fixed assets	230	227	227
Intangible fixed assets	4,362	4,390	4,390
Equity-accounted and other investments	169	176	176
Net working capital	-91	-25	-9
Receivables	607	664	686
Liabilities	-698	-689	-695
Provisions for employee benefits	-116	-116	-121
Assets held for sale and directly related liabilities	18	19	19
Net financial debt	1,848	2,283	3,618
Shareholders' equity	2,724	2,388	1,064

Solid platform to drive sustainable and profitable growth

Robust and sustainable Shareholders return



DPS 2016: **0.20 €**
Payable on May 24th 2017

Actions in progress



- **New Operations organization**
(launched Feb 1st)
 - **Corporate structure re-organization**
(Napoletana Gas & Acam)
 - **Continuous Improvement Program**
(started March 20th)
 - **Financial structure optimization**
-

Strategic Plan



Update in late spring
Clearer guidance for dividends

Boost efficiency
Improve service level
Empower personnel
Drive the change



Q & A



Annex

Non consolidated affiliates



	Metano S.Angelo Lodigiano		Toscana Energia		Umbria Distribuzione Gas	
<i>€mln)</i>	2015	2016	2015	2016	2015	2016
Revenues	1.6	1.6	128.6	136.0	6.7	6.5
Ebitda	0.7	0.7	90.0	95.7	0.9	0.5
Net Income	0.4	0.4	39.9	40.5	0.3	-
Net Invested Capital	2.8	2.8	732.2	741.1	3.9	5.3
Net Debt	0.5	0.5	355.8	352.6	0.9	2.5
Capex	0.2	0.2	156.0 ^(*)	50.1	1.4	0.9
Redelivery points <i>(units)</i>	10,000	10,000	787,000	789,000	50,000	50,000
Network <i>(km)</i>	115	115	7,734	7,789	397	400

^(*) Toscana Energia acquired Prato concession (€ 104 mln) in September 2015

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