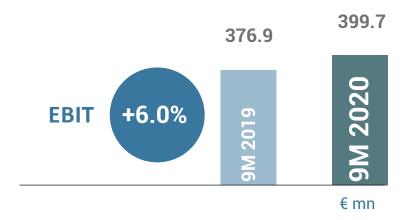
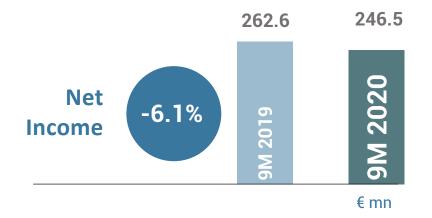


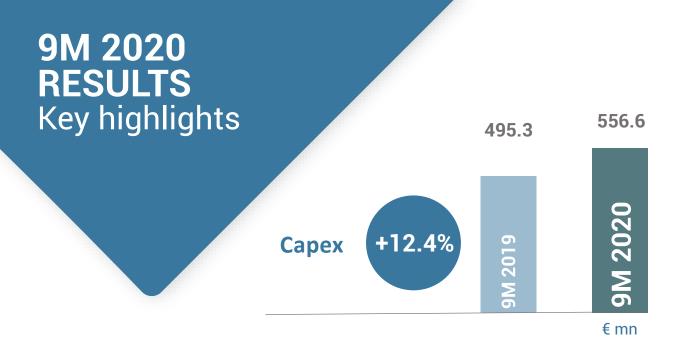
### 9M 2020 RESULTS Key highlights

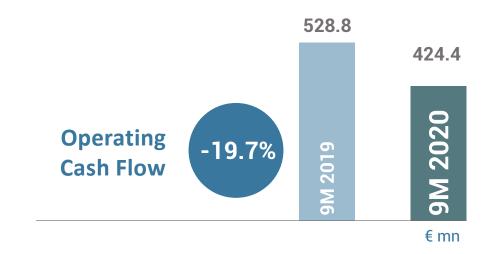
#### Mitigation of resolution 570 impact continued in 3<sup>rd</sup> quarter







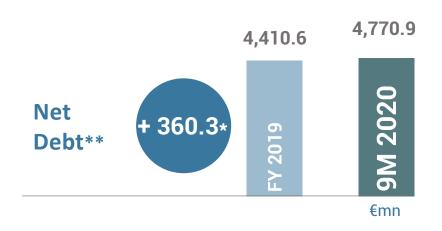




**Capex delivery remained strong** 

Operating Cash flow negatively impacted by working capital

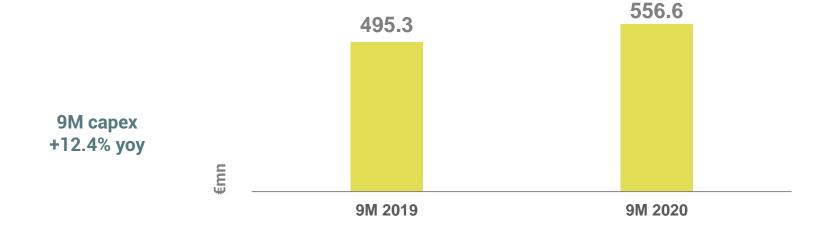
Net Debt increase should be partially reabsorbed



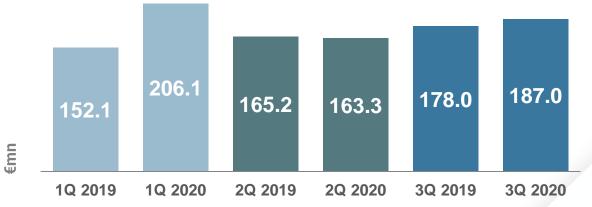
<sup>1</sup>G

### **CAPEX** 9M 2020 marks a new record

3Q capex saw a strong acceleration in networks, while difficult in accessing private building remains a topic for metering





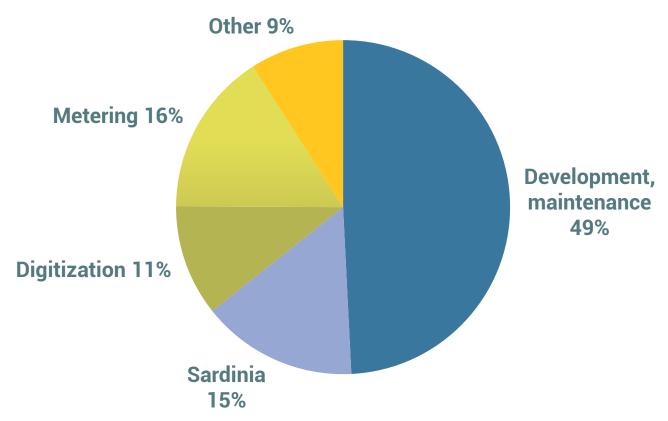




# **CAPEX**Some change in mix

9M 2020 **556.6mn** +12.4% yoy

702km new networks pipes built of which 283km in Sardinia 874k new smart meters installed\*

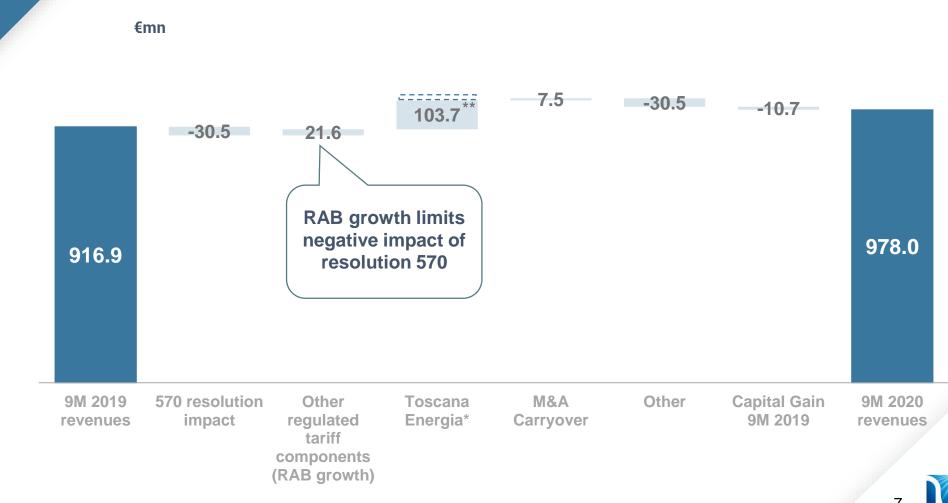




Emare.	9M 2019	9M 2020	Change	
€mn				
Revenues	916.9	978.0	61.1	
Operating expenses	- 256.2	- 262.3	- 6.1	
EBITDA	660.7	715.7	55.0	<b>1</b> + 8.3%
Depreciation & amortisation	- 283.8	- 316.0	- 32.2	
EBIT	376.9	399.7	22.8	<b>↑</b> + 6.0%
Net interest income (expenses)	- 37.2	- 40.2	- 3.0	
Net income from associates	17.2	1.2	- 16.0	
EBT	356.9	360.7	3.8	
Income taxes	- 94.3	- 100.2	- 5.9	
NET PROFIT before minorities	262.6	260.5	- 2.1	
NET PROFIT after minorities	262.6	246.5	- 16.1	<b>↓</b> - 6.1%



#### Revenues +6.7% vs 9M 2019



<sup>(\*)</sup> Net of intercompany revenues for 3 mn

€mn **Regulated revenues** 74.2 875.1 949.3 Of which Toscana Distribution 800.1 893.1 93.0 Energia 97.4 Tariff contribution for meters replacement 19.8 7.5 - 12.3 \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\* 48.7 Other distribution revenues 55.2 - 6.5 41.8 28.7 - 13.1 Other revenues **TOTAL REVENUES** 916.9 978.0 61.1

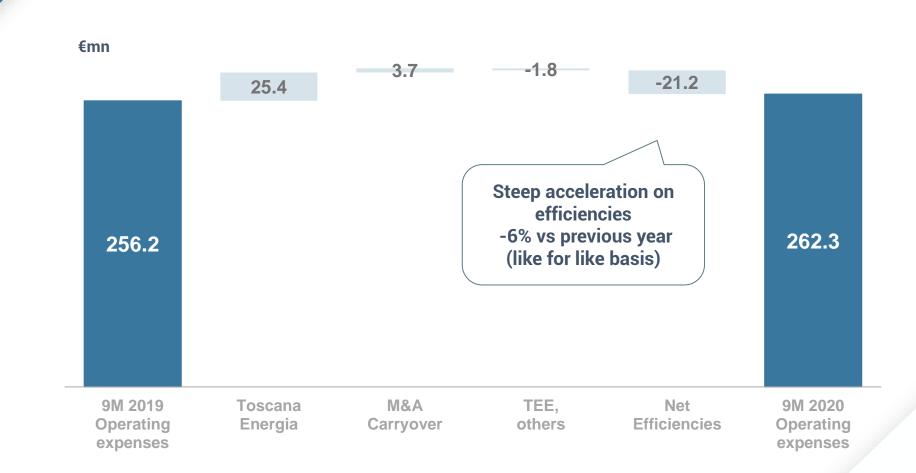
9M 2019

9M 2020

Change



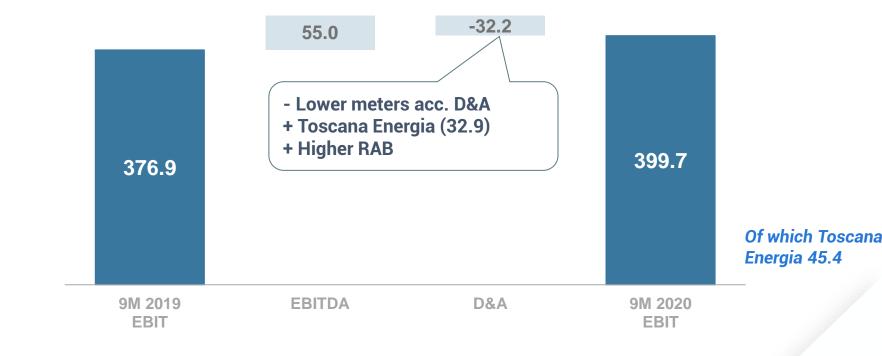
#### Operating expenses +2.4% vs 9M 2019



€mn	9M 2019	9M 2020	Change	
Distribution fixed costs	185.0	181.8	- 3.2	
Net labour cost	104.5	104.4	- 0.1	
Net external cost	80.5	77.4	- 3.1	
Other activities	15.0	18.5	3.5	
Net labour cost	1.3	2.4	1.1	
Net external cost	13.7	16.1	2.4	
Other costs	2.5	5.7	3.2	
Tee	7.8	4.9	- 2.9	
Concessions fees	45.9	51.4	5.5	
TOTAL COSTS	256.2	262.3	6.1	Of which Toscana Energia 25.4

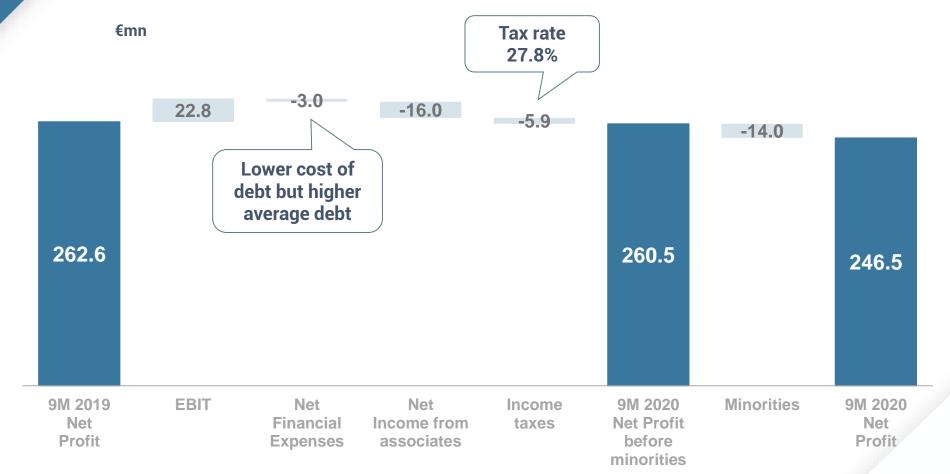
#### Ebit +6.0% vs 9M 2019







#### **Net Profit after minorities -6.1% vs 9M 2019**



#### **Cash Flow**

**Depreciation Change in** 

working

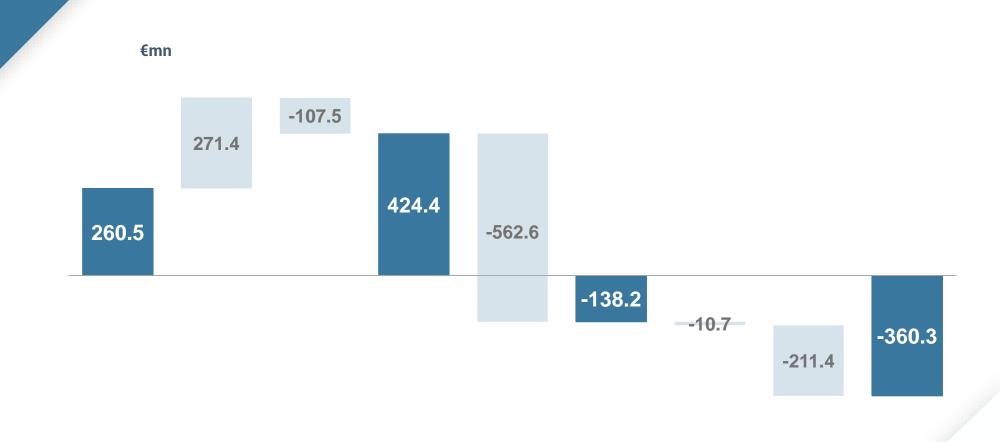
capital

& other

items

Net

profit



Net capex

Free Cash

M&A

Financial

flow before investments and Others

Dividends

Change

in Net

Debt \_

Cash flow

from

operation

Gran Company	9M 2019	9M 2020	Change
€mn			
Net invested capital	6,280.2	6,679.5	399.3
Fixed capital	6,335.0	6,597.4	262.4
Tangible fixed assets	350.0	356.8	6.8
Net intangible fixed assets	6,176.1	6,404.7	228.6
Net payables investments	- 225.0	- 198.2	26.8
Equity-accounted and other investments	33.9	34.1	0.2
Net working capital	56.3	189.2	132.9
Provisions for employee benefits	- 113.2	- 107.2	6.0
Assets held for sale and directly related liabilities	2.1	0.1	- 2.0
Net financial debt	4,410.6	4,770.9	360.3
Financial debt for operating leases (IFRS 16)	74.7	70.0	- 4.7
Shareholders' equity	1,794.9	1,838.6	43.7

# **APPENDIX**



# RESULTS P&L quartely

	1Q 2020	2Q 2020	3Q 2020	4Q 2020
€mn				
Revenues	327.1	319.7	331.2	
Operating expenses	- 99.8	- 84.3	- 78.2	***************************************
EBITDA	227.3	235.4	253.0	000000000000000000000000000000000000000
Depreciation & amortisation	- 104.4	- 105.5	- 106.1	~~~~~~~~~~~
EBIT	122.9	129.9	146.9	
Net interest income (expenses)	- 13.4	- 13.0	- 13.8	~~~~~~~~~~~
Net income from associates	0.9	0.1	0.2	
EBT	110.4	117.0	133.3	
Income taxes	- 29.9	- 34.7	- 35.6	
NET PROFIT before minorities	80.5	82.3	97.7	
NET PROFIT after minorities	74.9	78.5	93.1	***************************************

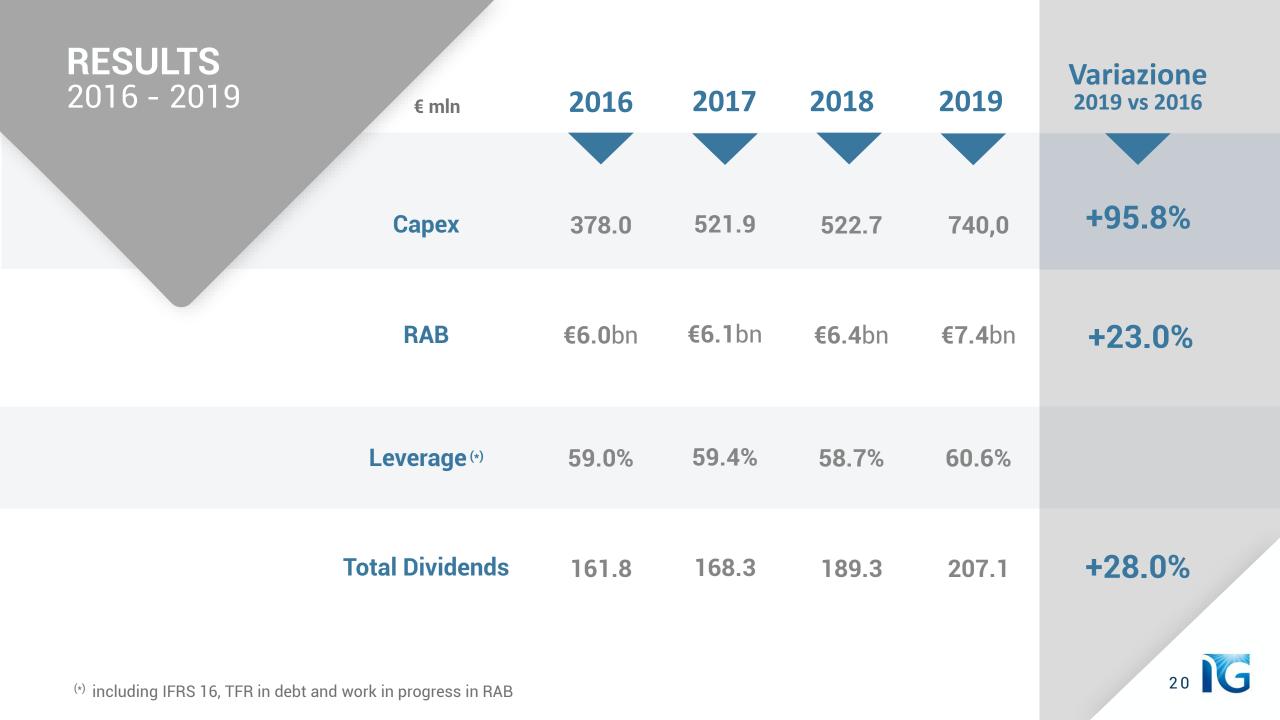
# RESULTS 3Q 2020

€mn	3Q 2019	3Q 2020	Change
EIIII			
Revenues	307.5	331.2	23.7
Operating expenses	- 80.7	- 78.2	2.5
EBITDA	226.8	253.0	26.2
Depreciation & amortisation	- 91.5	- 106.1	- 14.6
EBIT	135.3	146.9	11.6
Net interest income (expenses)	- 13.1	- 13.8	- 0.7
Net income from associates	5.4	0.2	- 5.2
EBT	127.6	133.3	5.7
Income taxes	- 31.2	- 35.6	- 4.4
NET PROFIT before minorities	96.4	97.7	1.3
NET PROFIT after minorities	96.4	93.1	- 3.3





<sup>(\*\*)</sup> Excluding financial charges ex IFRS 16 in 2018 and 2019



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