Gltalgas

1Q 2020 Consolidated Results

29th April 2020, Milan



1Q 2020 solid start despite more difficult comps



vs 1Q 2019

-28%

 Operating Cash Flow

Capex

Consolidated
Net Debt**

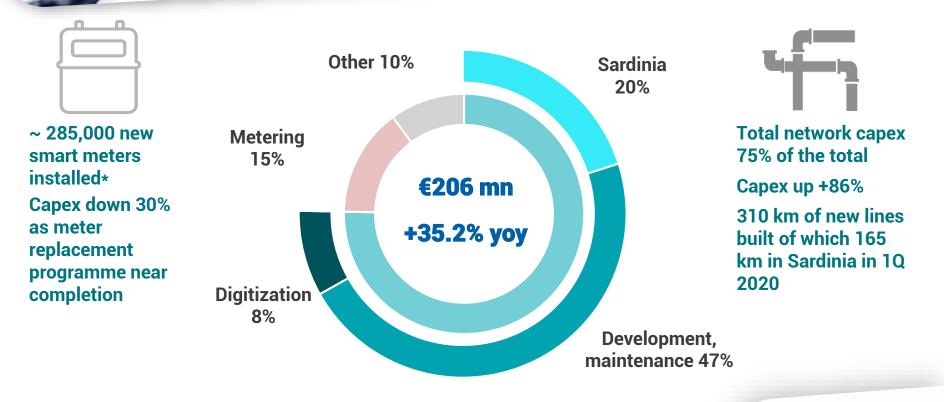
€206.0 ↑ (35%) €4,450.5 ↑ (+40) mn*

€174.2

(*) versus 31/12/2019 (**) Excluding 76.3mn for operating leases (IFRS 16)



Ongoing capex growth, more focused on networks





* Of which 228,000 units related to the replacement of traditional meters, including affiliates

Covid-19 impact on our activities

- Immediate set up of an Emergency Agile Team
- Ensured safety and full operation of the network
- ✓ Digital tools adoption boosted, onsite work reorganised
- Stop by law of non-essential activities starting from March 22
- Progressive slow down of meters replacement due to site access constraints
- Cost containment measures implemented
- Constant dialogue with suppliers and vendors, attention to value chain health and stability
- ✓ Strong liquidity position
- Working at restart plan





Covid-19 focus on people

- Smart working implemented for all employees where possible
- Special health insurance established covering employees eventually affected by Covid-19
- Incremental attention to personnel with special health conditions
- Commitment to employment, no recourse to special measures
- Use of holidays accrued in previous years
- Donations to hospitals and Protezione Civile
- ✓ ~7,000 hours donated by employees, value matched by Italgas

Attention to our people and to the communities we work in



Covid-19: an unprecedented disruption in operations...



20% prioritized interventions, with additional safety measures (for employees and customers)



reduction in **Emergency Calls**¹ requiring a boost in sensing technology and communication with customer

+27% success rate of critical interventions thanks to tailored customer communication



5-7%

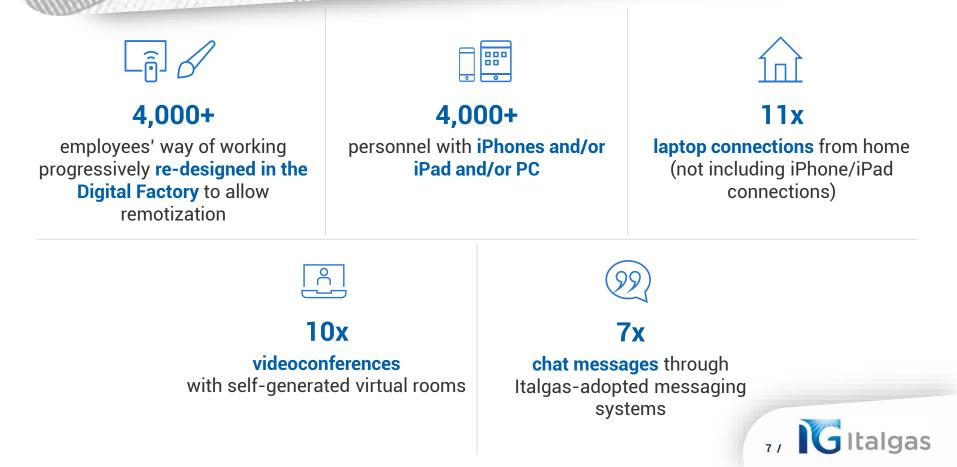
operating personnel pre-screened and selected for special "paid leave for health reasons"²



1 Relevant calls requiring urgent field intervention

2 Personnel with pre-existing health conditions (as instructed by medical personnel) remain at home, with provisions for paid leave

... with a significant part of the business operated through remote working



Income Statement

€mn	2019 1 st Quarter	2020 1 st Quarter	Change
Revenues	310.8	327.1	16.3
Operating expenses	- 91.6	- 99.8	- 8.2
EBITDA	219.2	227.3	8.1 1 3.7%
Depreciation & amortisation	- 95.6	- 104.4	- 8.8
EBIT	123.6	122.9	- 0.7 🕹 -0.6%
Net interest income (expenses)	- 12.2	- 13.4	- 1.2
Net income from associates	5.8	0.9	- 4.9
EBT	117.2	110.4	- 6.8
Income taxes	- 30.9	- 29.9	1.0
NET PROFIT before minorities	86.3	80.5	- 5.8
NET PROFIT after minorities	86.3	74.9	- 11.4 🛛 🕹 - 13.2

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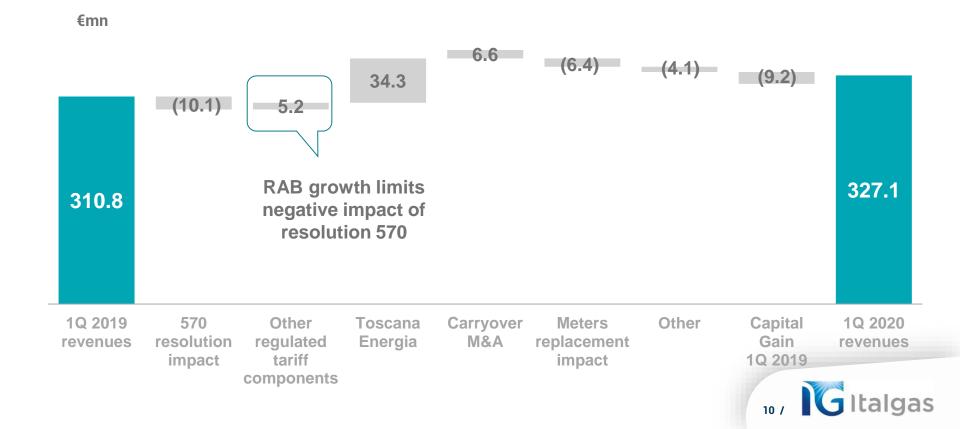
Consolidated Revenues

€mn

	2019 1 st Quarter	2020 1 st Quarter	Change
Regulated revenues	290.5	315.3	24.8
Distribution	263.2	294.9	31.7
Tariff contribution for meters replacement	8.7	2.5	- 6.2
Other distribution revenues	18.6	17.9	- 0.7
Other revenues	20.3	11.8	- 8.5
TOTAL REVENUES	310.8	327.1	16.3



Consolidated Revenues, +5.2% vs 1Q 2019



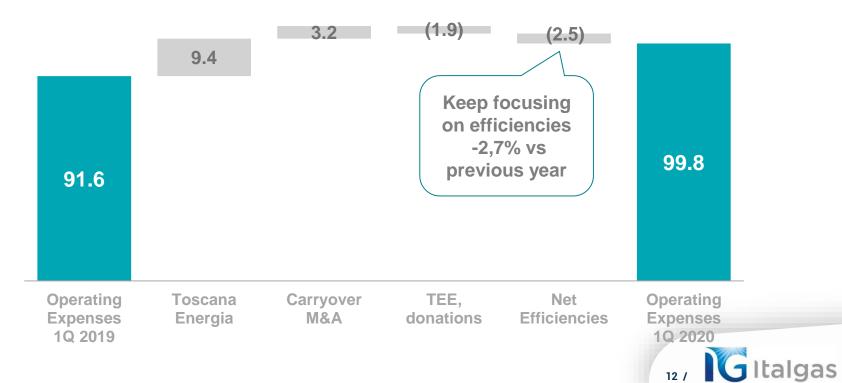
Consolidated Opex

€mn	2019 1 st Quarter	2020 1 st Quarter	Change
Distribution fixed costs	63.4	67.8	4.4
Net labour cost	33.8	37.5	3.7
Net external cost	29.6	30.3	0.7
Other activities	6.0	8.1	2.1
Net labour cost	0.4	0.9	0.5
Net external cost	5.6	7.2	1.6
Other costs	0.4	2.0	1.6
Тее	7.8	4.9	- 2.9
Concessions fees	14.0	17.0	3.0
TOTAL COSTS	91.6	99.8	8.2



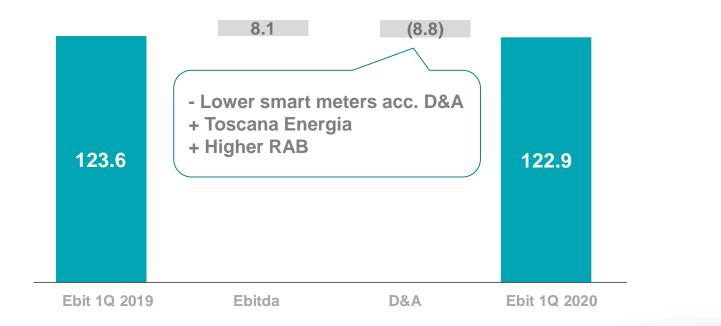
Consolidated Opex, +9.0% vs 10 2019

€mn



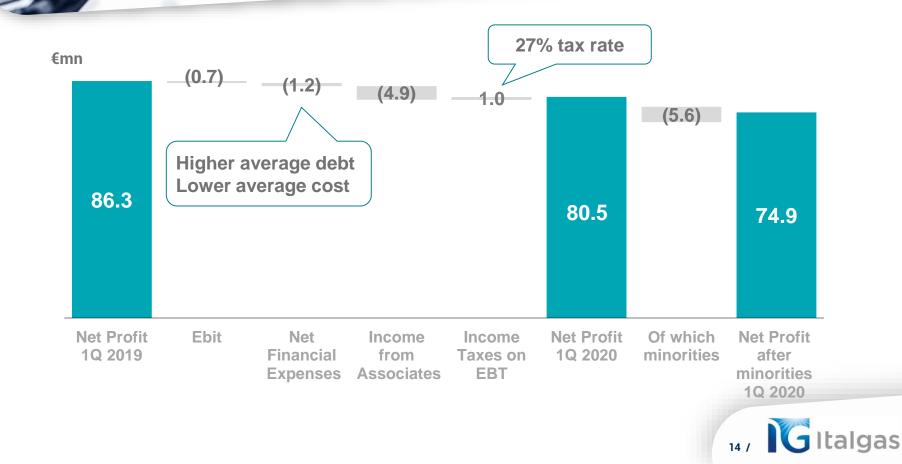
Consolidated Ebit, -0.6% vs 1Q 2019

€mn



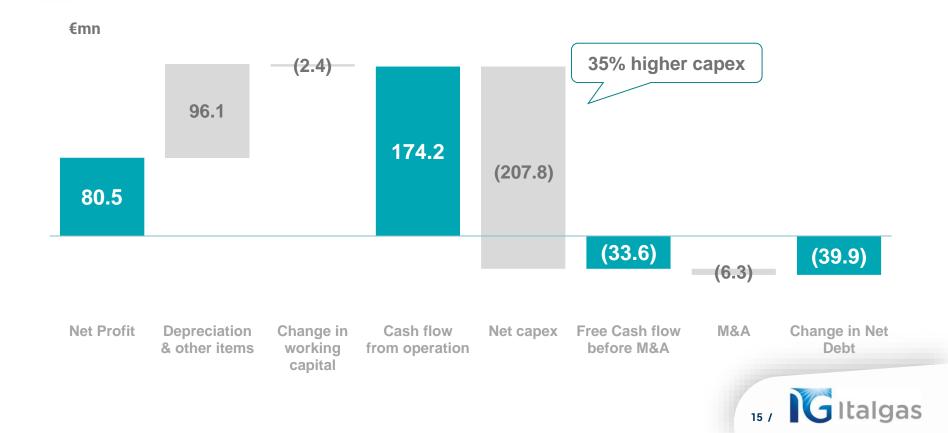


Net profit after minorities, -13.2% vs 2019



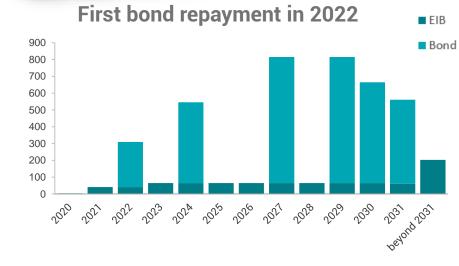
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Consolidated Cash Flow

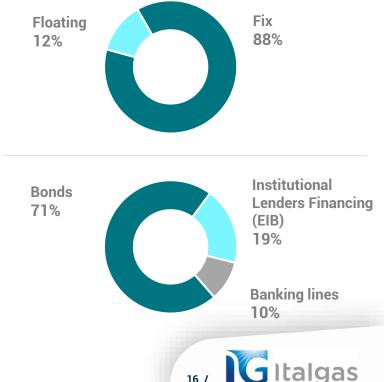


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Strong debt structure



Low exposure to interest rates



Net debt €4.45bn* Cost of debt: ~1.1% Cash deposits €0.2bn Undrawn committed funds €0.5bn

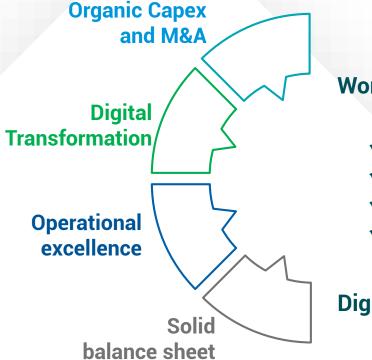
(*) Excluding 76.3 mn for operating leases (IFRS 16)

Balance sheet

mn	2019 Dec, 31st	2020 Mar, 31st	Change
Net invested capital	6,280.2	6,399.0	118.8
Fixed capital	6,335.0	6,452.7	117.7
Tangible fixed assets	350.0	352.7	2.7
Net intangible fixed assets	6,176.1	6,279.5	103.4
Net payables investments	- 225.0	- 214.3	10.7
Equity-accounted and other investments	33.9	34.8	0.9
Net working capital	56.3	57.5	1.2
Receivables	841.9	851.0	9.1
Liabilities	- 785.6	- 793.5	- 7.9
Provisions for employee benefits	- 113.2	- 111.2	2.0
Assets held for sale and directly related liabilities	2.1	-	- 2.1
Net financial debt	4,410.6	4,450.5	39.9
Financial debt for operating leases (IFRS 16)	74.7	76.3	1.6
Shareholders' equity	1,794.9	1,872.2	77.3



— Closing remarks



Working at restart plan to ensure

- ✓ full operation of our networks
- ✓ capex execution
- $\checkmark\,$ safety of all our people and suppliers
- $\checkmark\,$ value creation for our shareholders

Digital Transformation

is playing a central role will be crucial





Q & A

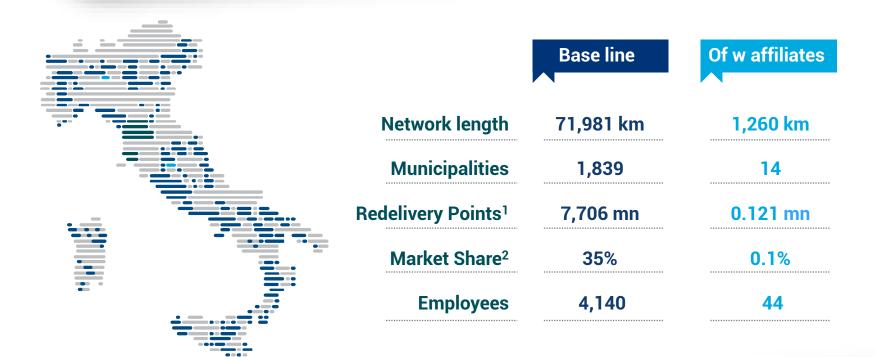








The leading Italian natural gas distributor





Note: ⁽¹⁾ Active ⁽²⁾ Calculated by redelivery points

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