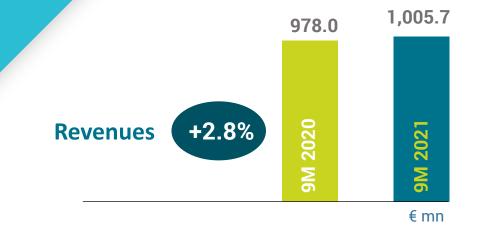


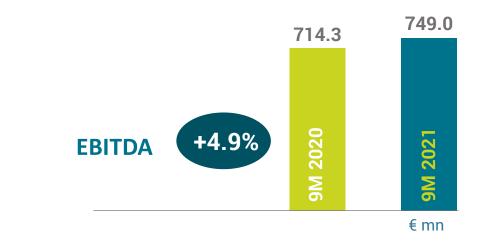
# 9M 2021 RESULTS

**Milan** 27.10.2021

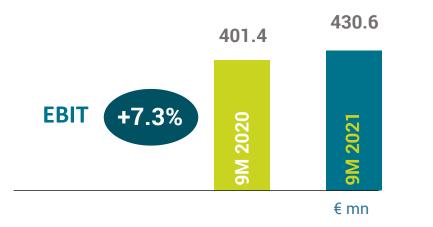
# 9M 2021 RESULTS KEY HIGHLIGHTS

#### Growth remains strong led by RAB increase, services to clients and costs control, despite DL570 negative impact





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(\*) excluding the post-tax cost of bond buyback transaction finalised in February 2021 for €4.9mn

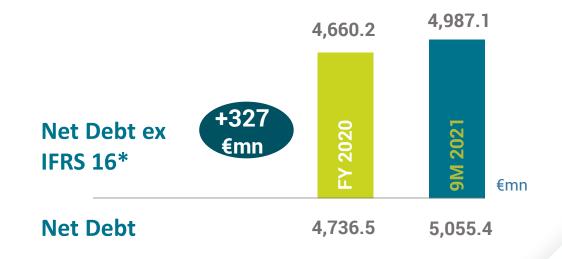


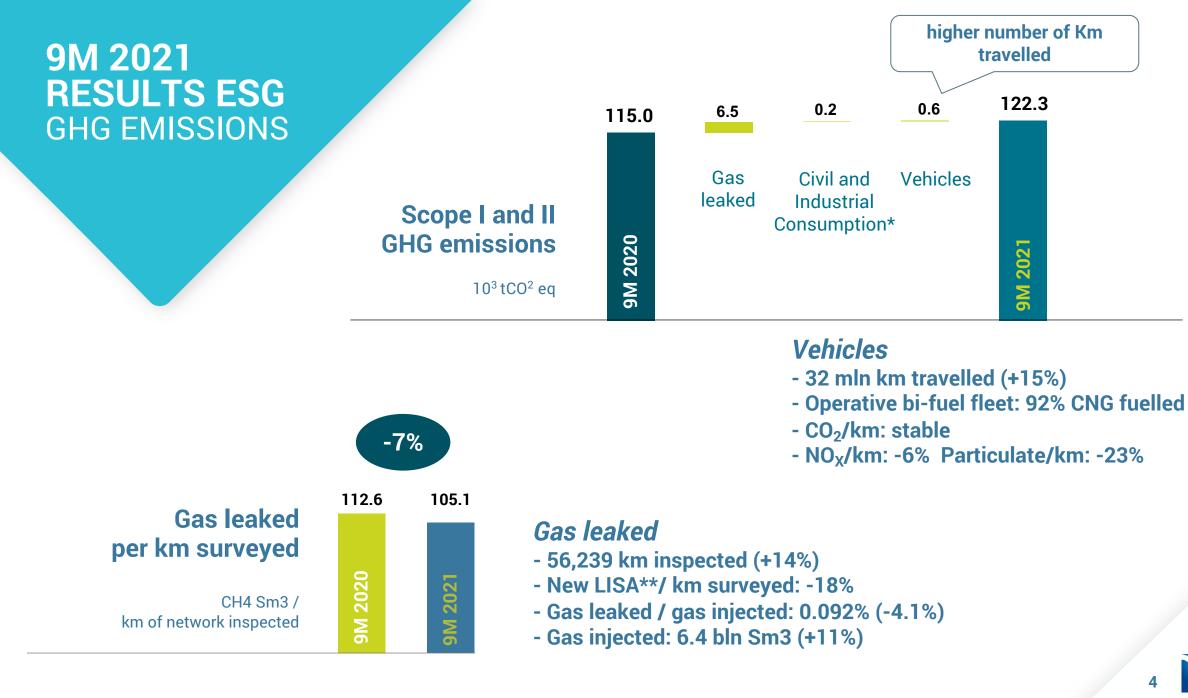


Capex remains strong, as digital transformation and network repurposing efforts continue.

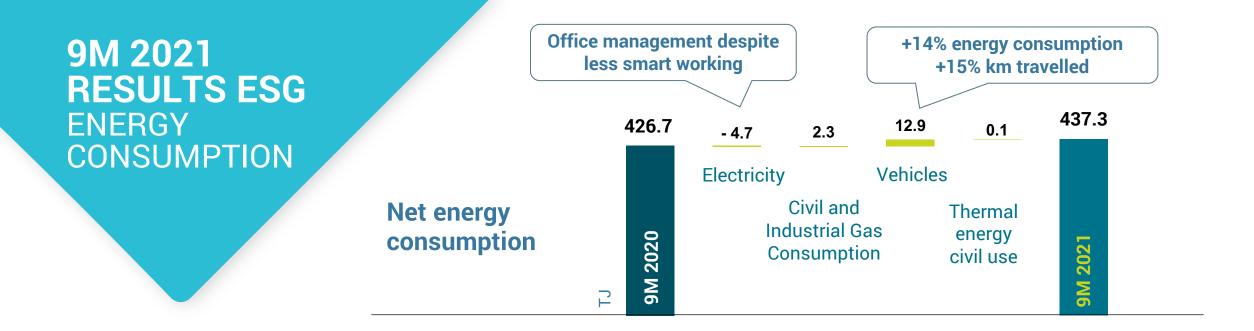
**Cashflow generation year on year reflects better working capital evolution in the 9M** 

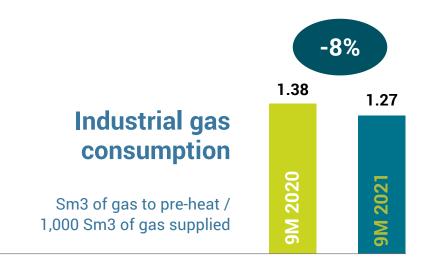
Net Debt evolution reflects higher capex





(\*) Gas and electricity; (\*\*) Leak detection Search Area





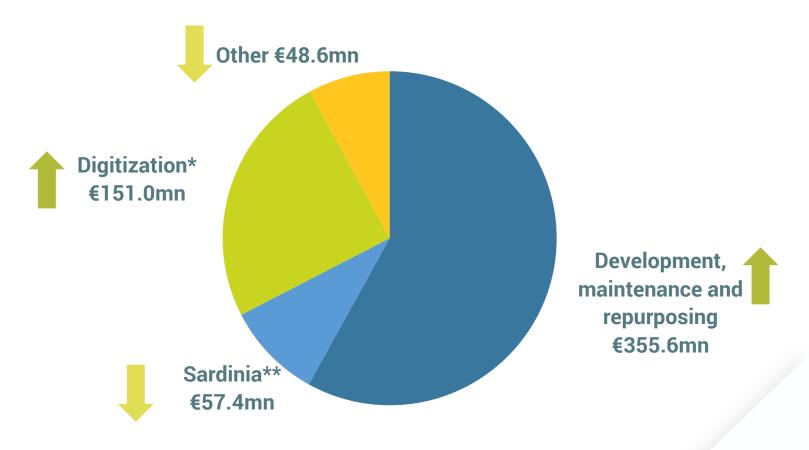
- Gas injected: 6.4 bln Sm3 (+11%)
- Gas for pre-heat: 6.3 mil Sm3 (+0%)
- 88% gas consumption used for pre-heat
- Net electricity: 70.9 TJ (-6%)

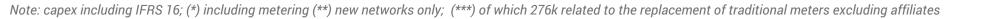
#### **CAPEX** GROWING IN LINE WITH EXPECTATIONS

545km new networks pipes of which 62km in Sardinia

645k smart meters installed\*\*\*

9M 2021 **€612.6mn** +10.3% yoy





#### **RESULTS** 9M 2021 **REPORTED VS** ADJUSTED

9M 2021 ′9M 2021` Change adjusted reported

#### P&L, € mln

Total Revenues	1,005.7	1,005.7	-
Operating expenses	- 256.7	- 256.7	-
EBITDA	749.0	749.0	-
Depreciation & amortisation	- 318.4	- 318.4	-
EBIT	430.6	430.6	-
Net interest income (expenses)	- 46.0	- 39.6	6.4
Net income from associates	2.3	2.3	-
EBT	386.9	393.3	6.4
Incometaxes	- 104.8	- 106.3	- 1.5
NET PROFIT before minorities	282.1	287.0	4.9
Minorities	- 13.4	- 13.4	-
NET PROFIT after minorities	268.7	273.6	4.9

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- 6.4mn cost of bond buyback transaction finalised in February

- 1.5mn fiscal impact of above mentioned non-recurring item

# RESULTS 9M 2021 ADJUSTED

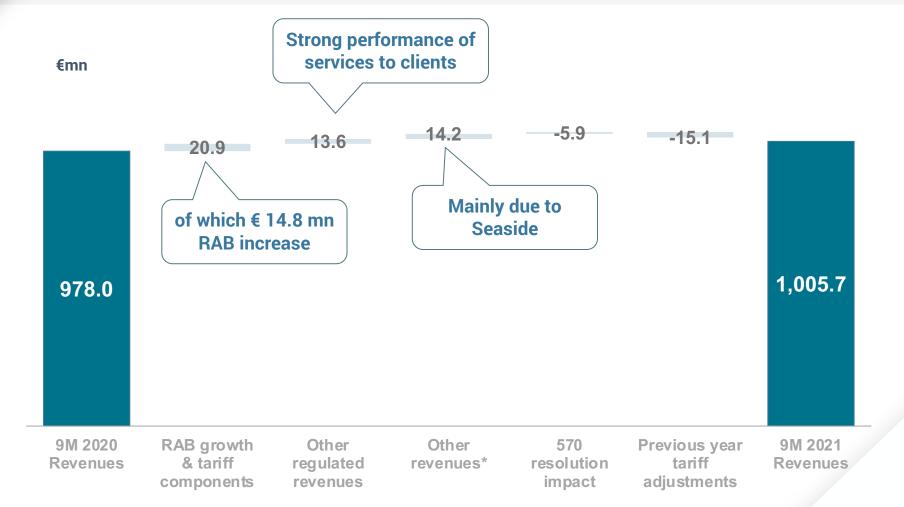
9M 2020 adjusted 9M 2021 adjusted Change

#### P&L, € mln

Total Revenues	978.0	1,005.7	27.7	
Operating expenses	- 263.7	- 256.7	7.0	
EBITDA	714.3	749.0	34.7	<b>1</b> + 4.9%
Depreciation & amortisation	- 312.9	- 318.4	- 5.5	
EBIT	401.4	430.6	29.2	<b>1</b> + 7.3%
Net interest income (expenses)	- 40.2	- 39.6	0.6	
Net income from associates	1.2	2.3	1.1	
EBT	362.4	393.3	30.9	
Income taxes	- 100.7	- 106.3	- 5.6	
NET PROFIT before minorities	261.7	287.0	25.3	
Minorities	- 14.0	- 13.4	0.6	
NET PROFIT after minorities	247.7	273.6	25.9	<b>1</b> + 10.5%

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#### Revenues +2.8% vs 9M 2020





(\*) including capital gain from real estate assets sale for €4.2 mn

# 9M 2020 9M 2021 Change

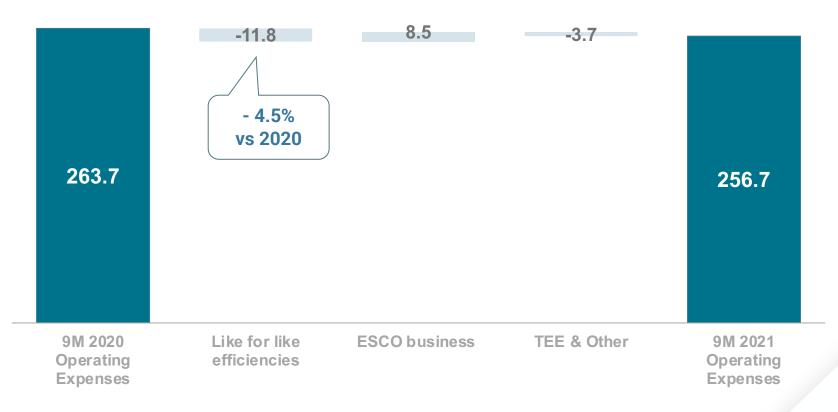
10 **G** 

#### REVENUES, € mln

Regulated revenues	949.3	962.8	13.5
Distribution	893.1	893.0	- 0.1
Tariff contribution for meters replacement	7.4	8.7	1.3
Other distribution revenues	48.8	61.1	12.3
Other revenues	28.7	42.9	14.2
TOTAL REVENUES	978.0	1,005.7	27.7

#### **Operating expenses -2.7% vs 9M 2020**

€mn



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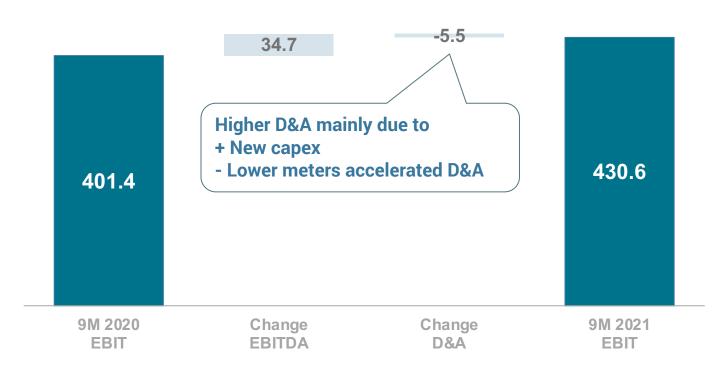
# 9M 2020 9M 2021 Change

#### OPERATING EXPENSES, € mln

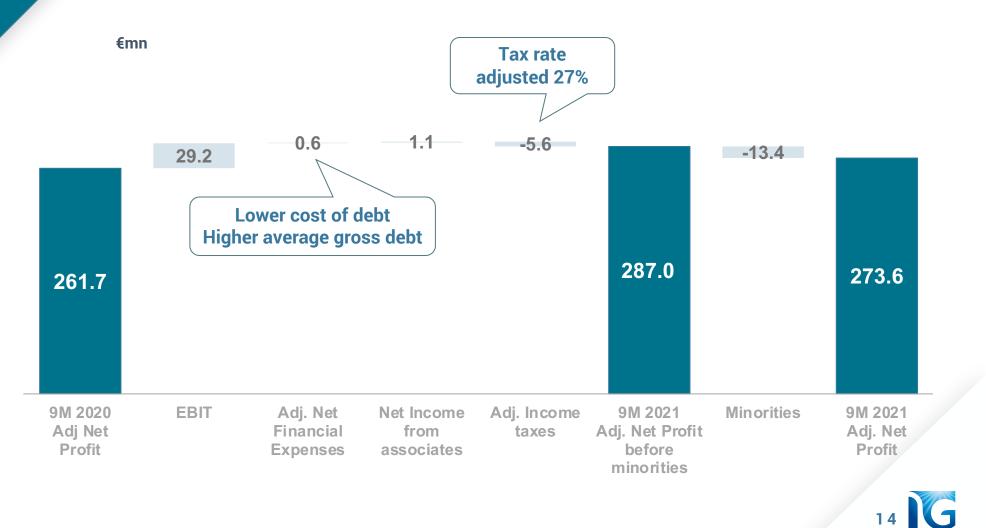
Distribution fixed costs	183.2	169.7	- 13.5
Net labour cost	104.6	97.8	- 6.8
Net external cost	78.5	71.9	- 6.7
Other activities	18.5	29.6	11.1
Net labour cost	2.4	3.7	1.3
Net external cost	16.1	25.9	9.9
Other costs	5.7	2.1	- 3.6
Tee	4.9	2.9	- 2.0
Concessions fees	51.4	52.4	1.0
OPERATING EXPENSES	263.7	256.7	- 7.0

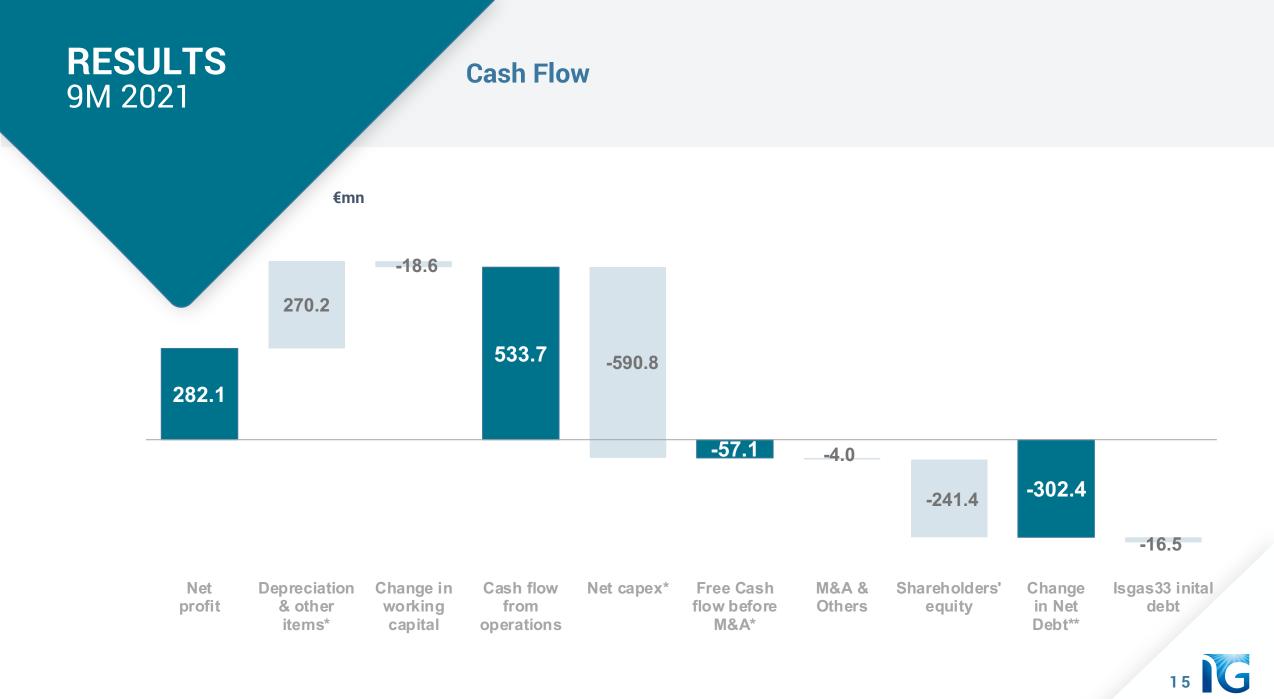
#### Ebit +7.3% vs 9M 2020

€mn



#### Adjusted Net Profit +10.5% vs 9M 2020





## **FINANCIAL STRATEGY** A KEY SOURCE OF VALUE CREATION

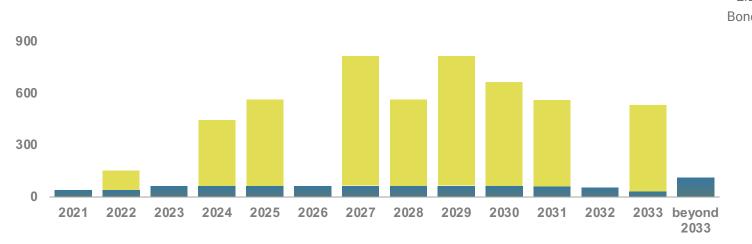
Limited refinancing needs and liquidity buffer ~€680mn

Low exposure to interest rates volatility and long debt tenor

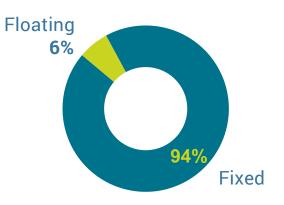
Best in class cost of debt of ~1% in 9M 2021

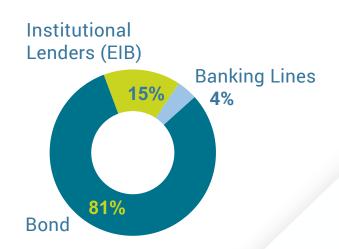
2 fixed rate ESG-linked loans signed for €500mn

#### **Debt Maturities**



#### 9M 2021 Gross Debt Structure\*





16

FIP

(\*) excluding IFRS16

# **RESULTS** 9M 2021 BALANCE SHEET

# 31/12/20 30/09/21 Change

#### € mln

Net invested capital	6,713.9	7,078.6	364.7
Fixed capital	6,707.2	7,000.2	293.0
Tangible fixed assets	369.9	369.8	- 0.1
Net intangible fixed assets	6,511.5	6,816.5	305.0
Net payables investments	- 208.6	- 221.3	- 12.7
Equity-accounted and other investments	34.4	35.2	0.8
Net working capital	111.2	177.0	65.8
Provisions for employee benefits	- 104.6	- 98.7	5.9
Assets held for sale and directly related liabilities	0.1	0.1	-
Net financial debt	4,736.5	5,055.4	318.9
Financial debt for operating leases (IFRS 16)	76.3	68.3	- 8.0
Net financial debt ex operating leases	4,660.2	4,987.1	326.9
Shareholders' equity	1,977.4	2,023.2	45.8



# 9M 2021 CONCLUSION

Selected as preferred bidder for DEPA Infrastructure

Results confirm our strong industrial capabilities and environmental performance is a strong focus for the group

*Waiting for ARERA to publish second consultation document on allowed returns by early November* 

We confirm our overall targets for the year



### **RESULTS** P&L QUARTERLY ADJUSTED

# 1Q 2021 2Q 2021 3Q 2021 4Q 2021

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#### € mIn

Total Revenues	333.3	332.1	340.3	
Operating expenses	- 98.9	- 77.4	- 80.4	
EBITDA	234.4	254.7	259.9	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
Depreciation & amortisation	- 104.5	- 105.2	- 108.7	
EBIT	129.9	149.5	151.2	
Net interest income (expenses)	- 13.6	- 11.8	- 14.2	
Net income from associates	0.6	0.5	1.2	
EBT	116.9	138.2	138.2	
Income taxes	- 31.0	- 39.2	- 36.1	
NET PROFIT before minorities	85.9	99.0	102.1	
Minorities	- 4.7	- 4.1	- 4.6	
NET PROFIT after minorities	81.2	94.9	97.5	

# RESULTS

# 3Q 2020 3Q 2021 Change

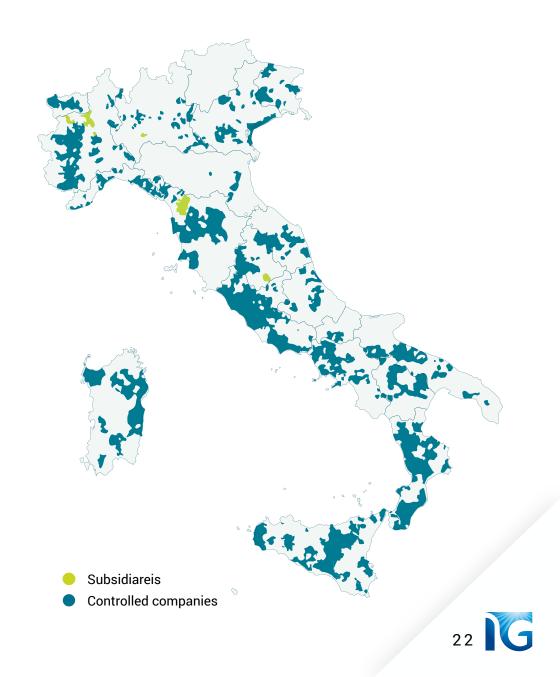
#### € mln

Total Revenues	331.2	340.3	9.1
Operating expenses	- 78.7	- 80.4	- 1.7
EBITDA	252.5	259.9	7.4
Depreciation & amortisation	- 105.1	- 108.7	- 3.6
EBIT	147.4	151.2	3.8
Net interest income (expenses)	- 13.9	- 14.2	- 0.3
Net income from associates	0.2	1.2	1.0
EBT	133.7	138.2	4.5
Income taxes	- 35.7	- 36.1	- 0.4
NET PROFIT before minorities	98.0	102.1	4.1
Minorities	- 4.6	- 4.6	-
NET PROFIT after minorities	93.4	97.5	4.1

21 **G** 

# MAIN NUMBERS

	OPERATING HIGHLIGHTS (TOTAL)	OF WHICH AFFILIATES
Network length	74,106 km	1,884 km
Municipalities	1,898	61
<b>Redelivery Points</b>	7.746 mn	0.153 mn
Market Share <sup>(1)</sup>	35%	0.1%



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