





24 consecutive quarters of growth

Strong operating performance of our Italian regulated assets, limiting impact of WACC review

DEPA Infrastructure contributing for 4 months. Started setting the basis for its digital transformation

Investment in energy efficiency delivers impressive results (ESCo's EBITDA 3.5x vs 2021)

Almost no impact from raising rates thanks to financial structure

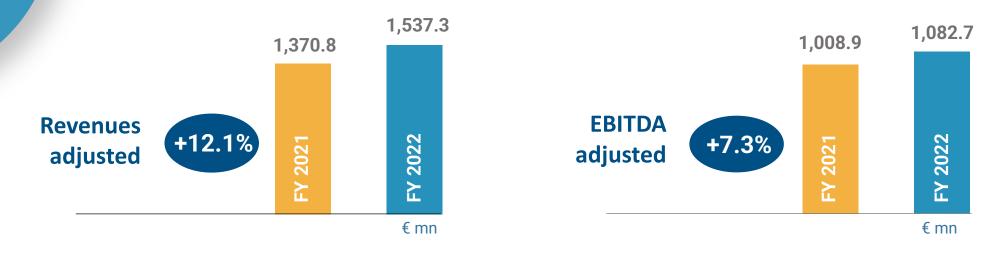
Outstanding sustainability performances, confirming leadership position

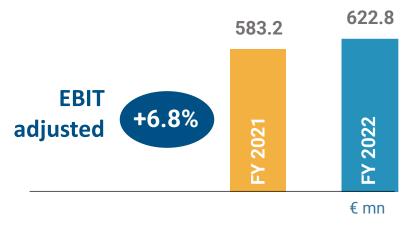


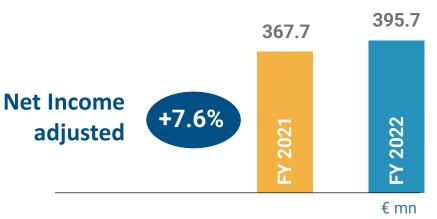




Italian operations well on track with guidance **DEPA Infrastructure** contributes to the growth













Cashflow generation reflects working capital increase mainly due to Esco's growth and other temporary effects

Net Debt increase, led mainly by DEPA Infrastructure acquisition





FY 2022
Results
main physical
data

With Greece, Italgas network exceeds 81,000 kilometres post M&A

| | | | 45 | |
|---------------------------------|------------------------------------|--------------------------------------|--------------------|------------------------|
| | OPERATING HIGHLIGHTS (TOTAL) | OF WHICH ITALY (ex affiliates) | OF WHICH GREECE | OF WHICH AFFILIATES |
| Network length | 81,309 km | 71,915 km | 7,491 km | 1,903 km |
| Municipalities | 2,044 | 1,843 | 140 | 61 |
| Active Redelivery Points | 7.959 mn | 7.224 mn | 0.582 mn | 0.153 mn |





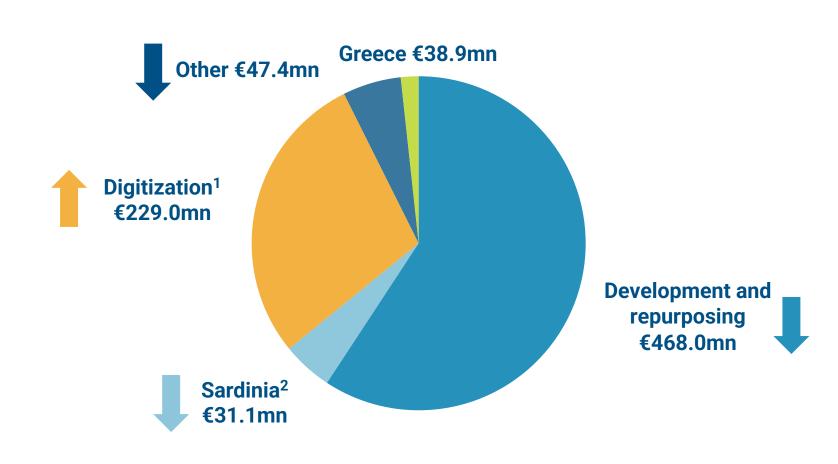
FY 2022 **€814.3mn**

First time contribution of DEPA

532km of new network pipes in Italy and Greece

413k smart meters installed³

13 small scale LNG storage and regasification plants installed in Sardinia⁴





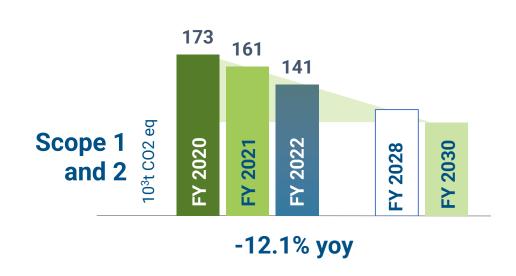


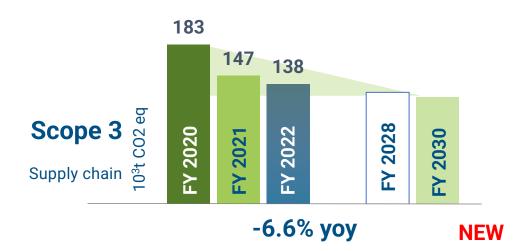


592 597

FY 2028

FY 2030





Progressing towards targets thanks to the initiatives put in place

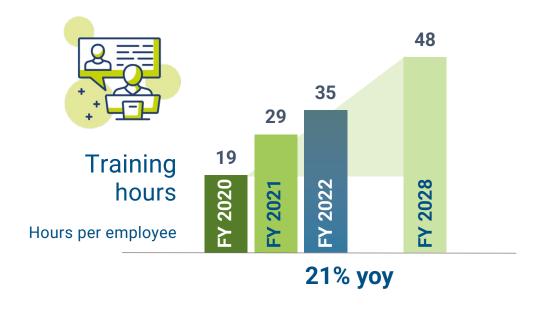
- civil and industrial consumption efficiency scheme (net energy consumption)
- Picarro Gas leakage advanced search and network maintenance initiatives (Scope 1 and 2)
- supply chain engagement initiatives (Scope 3)

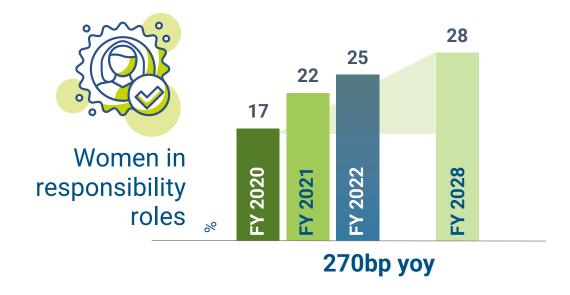




People are a key assets of Italgas

- Upskilling and reskilling continue with a strong increase in hours of training,
 26% of which on digitization related topics
- Growing female presence both on total workforce (17.8%) and responsibility roles (25%)







FY 2022 reported

FY 2022 adjusted

Change

P&L, € mln

| Total Revenues | 1,555.9 | 1,537.3 | 18.6 |
|--------------------------------|---------|---------|-------|
| Operating expenses | - 454.6 | - 454.6 | - |
| EBITDA | 1,101.3 | 1,082.7 | 18.6 |
| Depreciation & amortisation | - 459.9 | - 459.9 | - |
| EBIT | 641.4 | 622.8 | 18.6 |
| Net interest income (expenses) | - 56.3 | - 56.3 | - |
| Net income from associates | 3.4 | 0.7 | 2.7 |
| EBT | 588.5 | 567.2 | 21.3 |
| Income taxes | - 152.4 | - 150.9 | - 1.5 |
| NET PROFIT before minorities | 436.1 | 416.3 | 19.8 |
| Minorities | - 28.8 | - 20.6 | - 8.2 |
| NET PROFIT after minorities | 407.3 | 395.7 | 11.6 |

Capital gains and fair value adjustments related to non-recurring transactions



FY 2021 adjusted

FY 2022 adjusted

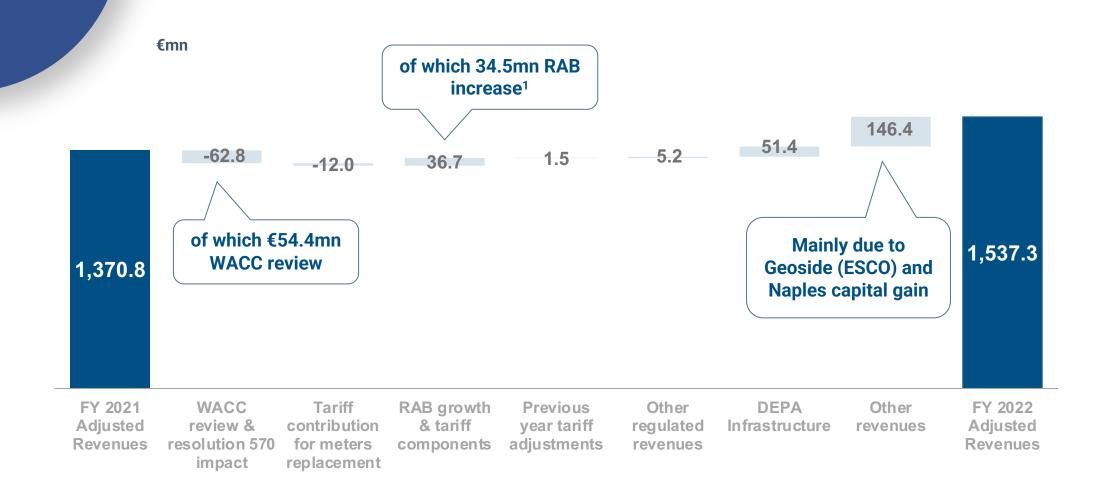
Change

P&L, € mln

| Total Revenues | 1,370.8 | 1,537.3 | 166.5 | |
|--------------------------------|---------|---------|--------|-----------------|
| Operating expenses | - 361.9 | - 454.6 | - 92.7 | |
| EBITDA | 1,008.9 | 1,082.7 | 73.8 | ↑ + 7.3% |
| Depreciation & amortisation | - 425.7 | - 459.9 | 34.2 | , |
| EBIT | 583.2 | 622.8 | 39.6 | ↑ + 6.8% |
| Net interest income (expenses) | - 54.0 | - 56.3 | - 2.3 | |
| Net income from associates | 2.5 | 0.7 | - 1.8 | , |
| EBT | 531.7 | 567.2 | 35.5 | , |
| Income taxes | - 143.4 | - 150.9 | - 7.5 | |
| NET PROFIT before minorities | 388.3 | 416.3 | 28.0 | |
| Minorities | - 20.6 | - 20.6 | - | |
| NET PROFIT after minorities | 367.7 | 395.7 | 28.0 | ↑ + 7.6% |



Adjusted Revenues +12.1% yoy





FY 2021 adjusted

FY 2022 adjusted

Change

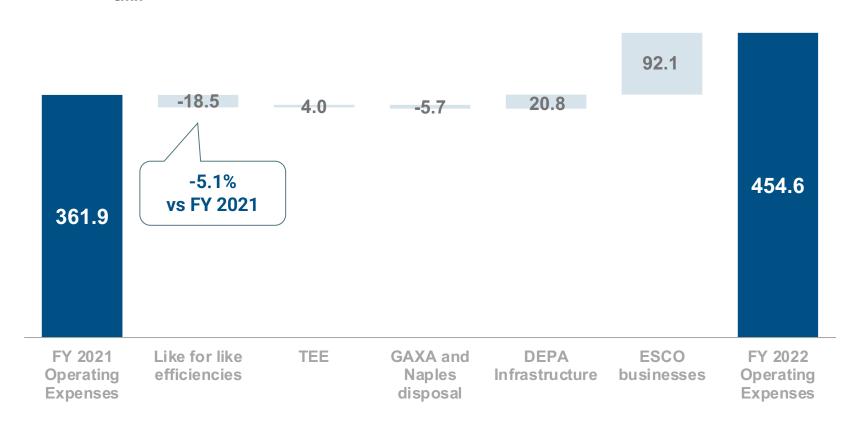
REVENUES, € mln

| Regulated revenues | 1,294.5 | 1,263.1 | - 31.4 |
|--|---------|---------|--------|
| Distribution | 1,200.1 | 1,175.5 | - 24.6 |
| Tariff contribution for meters replacement | 13.9 | 2.0 | - 12.0 |
| Other distribution revenues | 80.5 | 85.7 | 5.2 |
| Other revenues | 76.3 | 222.8 | 146.4 |
| DEPA Infrastructure ¹ | - | 51.4 | 51.4 |
| TOTAL REVENUES | 1,370.8 | 1,537.3 | 166.4 |



Operating expenses +25.6%







FY 2021 FY 2022 Change

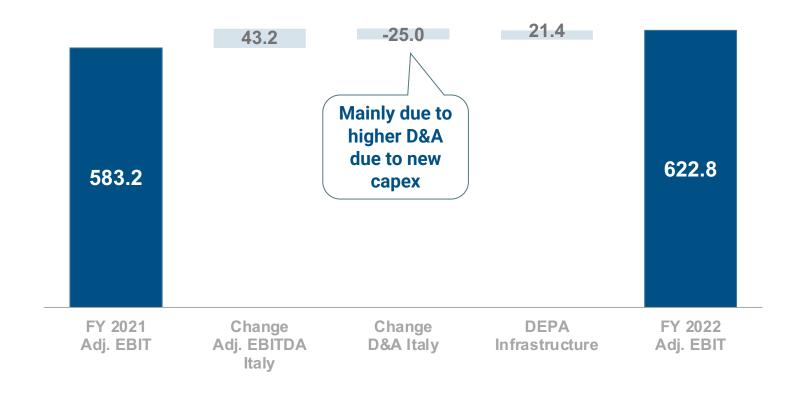
OPERATING EXPENSES, € mln

| Distribution fixed costs Italy | 237.2 | 224.1 | - 13.1 |
|----------------------------------|-------|-------|--------|
| Net labour cost | 137.9 | 139.5 | 1.6 |
| Net external cost | 99.3 | 84.5 | - 14.8 |
| Other activities | 53.5 | 143.6 | 90.1 |
| Net labour cost | 5.3 | 6.9 | 1.6 |
| Net external cost | 48.2 | 136.7 | 88.5 |
| Other costs | 3.8 | - 1.0 | - 4.8 |
| Tee | - 2.2 | 1.8 | 4.0 |
| Concessions fees | 69.6 | 65.4 | - 4.2 |
| DEPA Infrastructure ¹ | - | 20.8 | 20.8 |
| OPERATING EXPENSES | 361.9 | 454.6 | 92.7 |
| | | | |



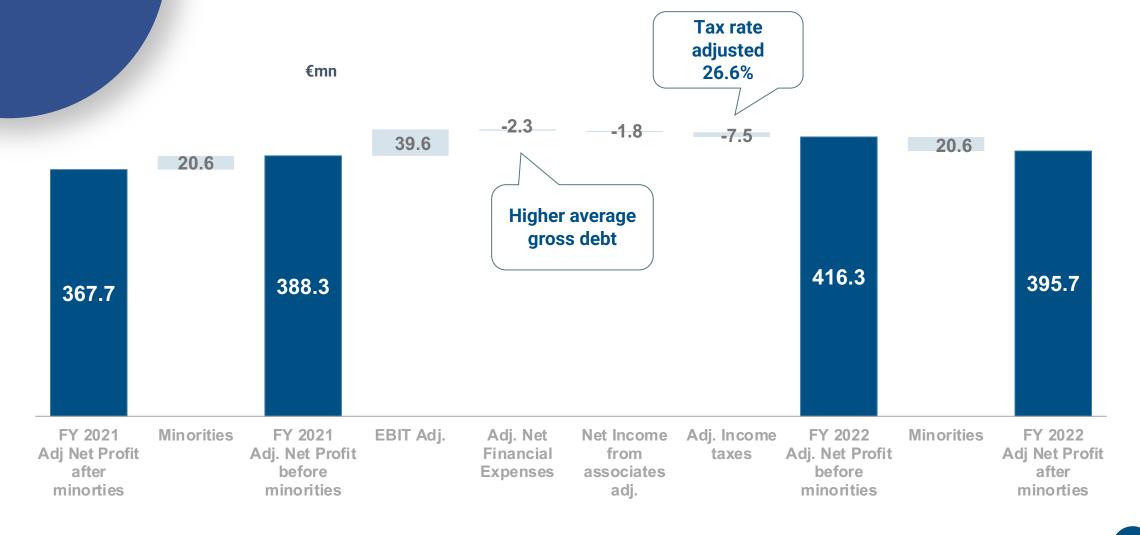
Adjusted EBIT +6.8%

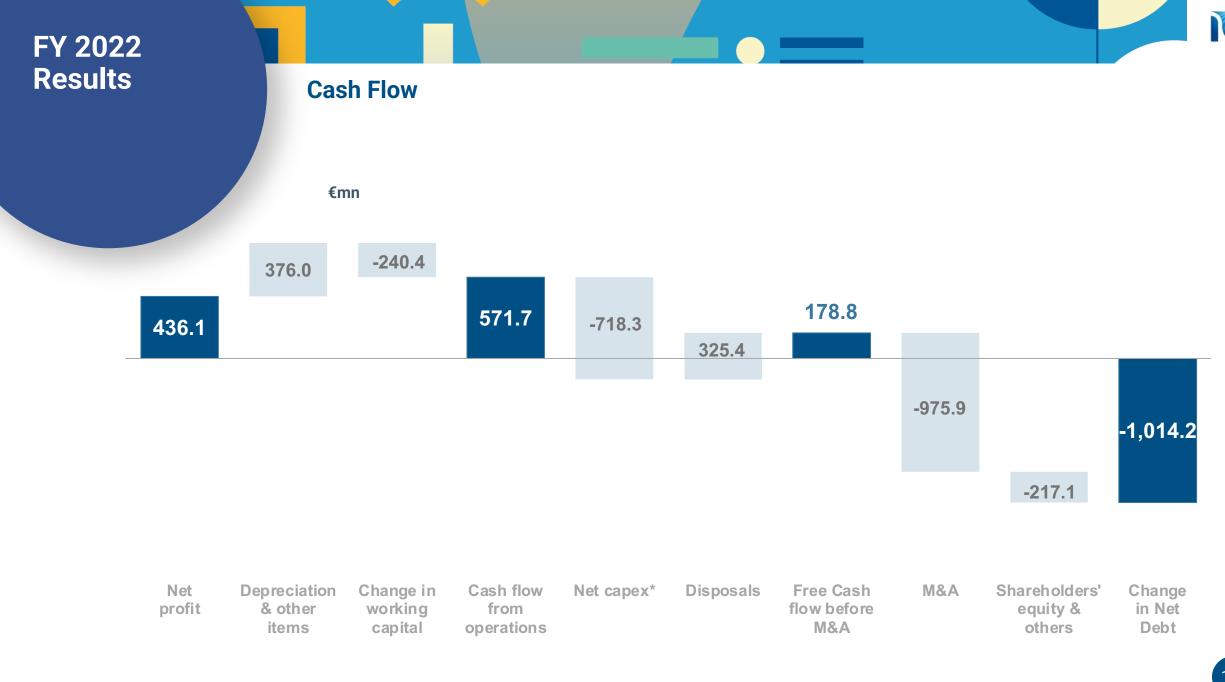
€mn













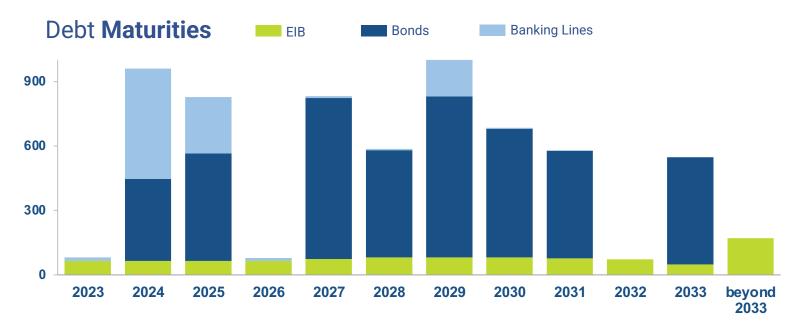
No major refinancing needs until 2024

Liquidity currently >0.45bn to cover short term outflows and to keep an adequate buffer going forward

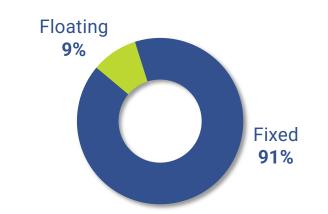
Average cost of debt <1% in FY 2022

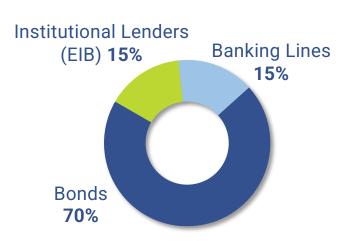
New **EIB loan and DEPA Infrastructure's credit facilities**signed in 3Q

Fitch and Moody's confirmed ratings in 2022



31/12/2022 Gross Debt Structure¹









31/12/21 31/12/22 Change

| € mln | | | |
|---|---------|---------|---------|
| Net invested capital | 7,128.4 | 8,390.7 | 1,262.3 |
| Fixed capital | 7,106.2 | 8,120.6 | 1,014.4 |
| Tangible fixed assets | 372.1 | 379.0 | 6.9 |
| Net intangible fixed assets | 6,938.1 | 7,975.5 | 1,037.4 |
| Net payables investments | - 241.9 | - 303.5 | - 61.6 |
| Equity-accounted and other investments | 37.9 | 69.6 | 31.7 |
| Net working capital | 115.6 | 340.0 | 224.4 |
| Provisions for employee benefits | - 95.6 | - 69.9 | 25.7 |
| Assets held for sale and directly related liabilities | 2.2 | - | - 2.2 |
| Net financial debt ¹ | 4,985.9 | 6,000.1 | 1,014.2 |
| Financial debt for operating leases (IFRS 16) | 70.0 | 72.0 | 2.0 |
| Net financial debt ex operating leases | 4,915.9 | 5,928.1 | 1,012.2 |
| Shareholders' equity | 2,142.5 | 2,390.6 | 248.1 |
| | | | |



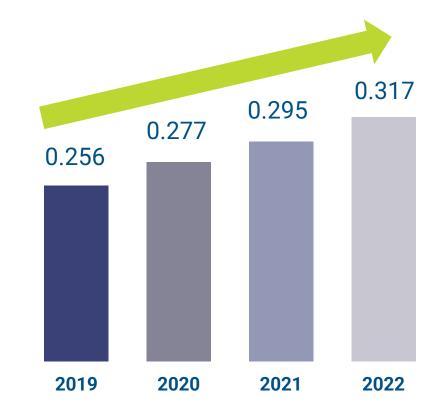


Allowing investors to benefit from business growth

Dividend proposal implies

7.5% growth vs 2021 and

7.4% growth CAGR 2019-22



Dividend per share (€)











P&L adjusted, € mln

| 365.1 | 450.3 | 85.2 |
|---------|--|---|
| - 105.2 | - 153.0 | - 47.8 |
| 259.9 | 297.3 | 37.4 |
| - 107.3 | - 129.4 | - 22.1 |
| 152.6 | 167.9 | 15.3 |
| - 14.4 | - 15.2 | - 0.8 |
| 0.1 | - 2.7 | - 2.8 |
| 138.4 | 150.0 | 11.6 |
| - 37.0 | - 38.5 | - 1.5 |
| 101.3 | 111.5 | 10.2 |
| - 7.2 | - 4.4 | 2.8 |
| 94.1 | 107.1 | 13.0 |
| | -105.2 259.9 -107.3 152.6 -14.4 0.1 138.4 -37.0 101.3 -7.2 | -105.2 -153.0 259.9 297.3 -107.3 -129.4 152.6 167.9 -14.4 -15.2 0.1 -2.7 138.4 150.0 -37.0 -38.5 101.3 111.5 -7.2 -4.4 |



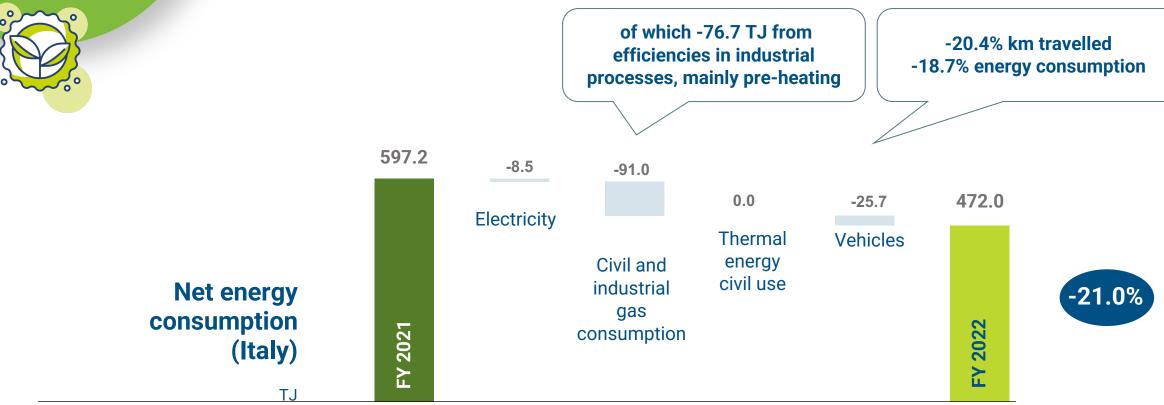
1Q 2022 2Q 2022 3Q 2022 4Q 2022

P&L adjusted, € mln

| Total Revenues | 354.0 | 353.4 | 379.8 | 450.3 |
|--------------------------------|---------|---------|---------|---------|
| Operating expenses | - 104.0 | - 90.1 | - 107.6 | - 153.0 |
| EBITDA | 250.0 | 263.3 | 272.1 | 297.3 |
| Depreciation & amortisation | - 108.1 | - 109.2 | - 113.2 | - 129.4 |
| EBIT | 141.9 | 154.1 | 158.8 | 167.9 |
| Net interest income (expenses) | - 14.0 | - 12.4 | - 14.7 | - 15.2 |
| Net income from associates | 0.3 | 3.0 | 0.1 | - 2.7 |
| EBT | 128.2 | 144.8 | 144.2 | 150.0 |
| Income taxes | - 34.5 | - 40.7 | - 37.2 | - 38.5 |
| NET PROFIT before minorities | 93.7 | 104.1 | 107.0 | 111.5 |
| Minorities | - 4.8 | - 4.7 | - 6.7 | - 4.4 |
| NET PROFIT after minorities | 88.9 | 99.4 | 100.3 | 107.1 |





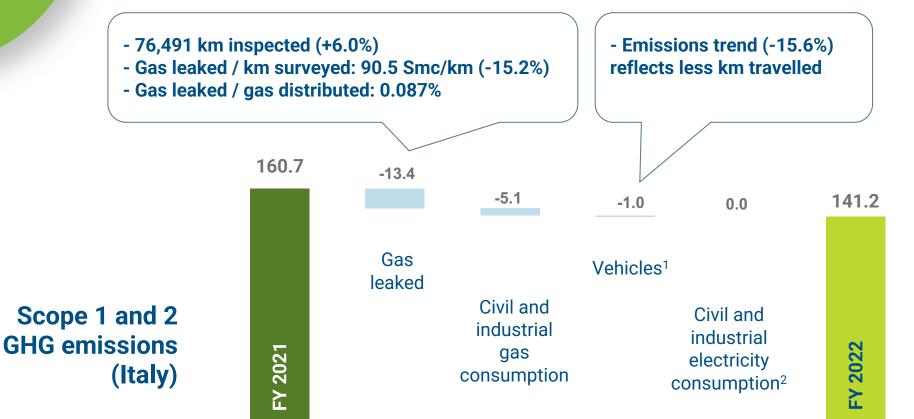










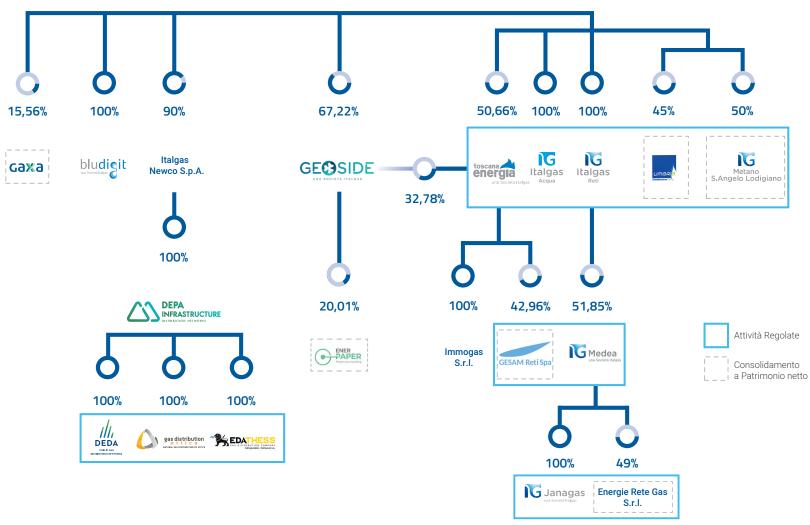


-12.1%

10³ tCO² eq







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